

**OFFICIAL NOTICE OF MEETING  
IVY TECH COMMUNITY COLLEGE OF INDIANA  
STATE BOARD OF TRUSTEES**

Notice is hereby given that the State Board of Trustees of Ivy Tech Community College of Indiana will be holding the following meetings April 5-6, 2023, at our Bloomington Campus, 200 Daniels Way, Bloomington, IN 47403

**Wednesday, April 5, 2023**

**1:30 pm**

**Education Session of the State Board of Trustees** *(open to the public)*

The State Trustees will hold a meeting in person to consider and take action on such items as may be brought before them.

**2:45 pm**

**Executive Session of the State Board of Trustees**

The State Trustees will meet in Executive Session and are permitted under IC 5-14-1.5-6.1(b), to discuss the subjects listed below. For each subject, a reference to the applicable subdivision of IC 5-14-1.5-6.1 (b) and a description of that subject are included.

- (2) (B) Initiation of litigation that is either pending or has been threatened specifically in writing.
- (2)(C) The implementation of security systems.
- (2) (D) A real property transaction, including:
  - (i) a purchase; (ii) a lease as lessor; (iii) a lease as lessee; (iv) a transfer; (v) an exchange; or (vi) a sale;
- (5) To receive information about and interview prospective employees
- (7) For discussion of records classified as confidential by state or federal statute.
- (9) To discuss job performance evaluations of individual employees. This subdivision does not apply to a discussion of the salary, compensation, or benefits of employees during a budget process.

**Thursday, April 6, 2023**

**8:30 am**

**Board Committee Meetings** *(open to the public)*

The State Trustees will hold the regular committee meetings in person

8:30 am – 8:40 am	Introduction to Committees
8:40 am – 9:00 am	Marketing & Public Relations
9:00 am – 9:40 am	Academics & Student Experience
9:40 am – 10:10 am	Budget & Finance
10:10 am – 10:25 am	Break
10:25 am – 10:45 am	Human Resources & Operations
10:45 am – 11:00 am	Building & Grounds
11:00 am – 11:30 am	Workforce Alignment

**1:00 pm**

**Regular State Board of Trustees Meeting** *(open to the public)*

The State Trustees will hold a regular meeting in person to consider and act on such items as may be brought before them.

**MINUTES OF THE MEETING OF THE  
STATE BOARD OF TRUSTEES  
IVY TECH COMMUNITY COLLEGE  
February 2, 2023**

Chair Stephanie Bibbs called the State Board of Trustees meeting to order at 1:00 pm.

**ROLL CALL**

Trustee Emmert O'Dell called the roll, and the presence of a quorum was announced.

The following State Trustees were present in person:

**Ms. Stephanie Bibbs, Chair**  
**Mr. Andrew W. Wilson, Vice-Chair**  
**Ms. Kim Emmert O'Dell, Secretary**  
**Mr. Jesse Brand**  
**Mr. Michael R. Dora**  
**Ms. Tanya Foutch**  
**Ms. Gretchen Gutman**  
**Ms. Paula Hughes-Schuh**

The following State Trustees were present virtually:

**Mr. Terry Anker**  
**Mr. Larry Garatoni**  
**Ms. Marianne Glick**  
**Mr. Stewart McMillan**

The following State Trustees were not present

**Ms. Jennie Dekker**  
**Mr. Harold Hunt**  
**Mr. Kerry Stemler**

**A. EXECUTIVE SESSION MEMORANDA:**

Following notice under IC 5-14-1.5-4, IC 5-14-1.5-5 and IC 5-14-1.5-6.1(d)

The State Board of Trustees met in Executive Session on February 1, 2023, at 2:45 pm at 4751 Century Plaza, Indianapolis, IN.

Members present were Stephanie Bibbs, Chair, Andrew Wilson, Vice Chair, Kim Emmert O'Dell, Secretary, Terry Anker, Jesse Brand, Michael Dora, Tanya Foutch, Marianne Glick, Paula Hughes-Schuh, Larry Garatoni, Stewart McMillan.

The Trustees considered the following items as permitted under IC 5-14-1.5-6.1(b). For each subject, a reference to the applicable subdivision of IC 5-14-1.5-6.1 (b) and a description of that subject are included.

- (2) (B) Initiation of litigation that is either pending or has been threatened specifically in writing.
- (5) To receive information about and interview prospective employees
- (7) For discussion of records classified as confidential by state or federal statute.
- (9) To discuss job performance evaluations of individual employees. This subdivision does not apply to a discussion of the salary, compensation, or benefits of employees during a budget process.

With the approval of these minutes, the Trustees present at the meeting certify that no subject matter was discussed in the executive session other than the subject matter specified in the public notice issued for this meeting.

**B. NOTICES OF MEETING MAILED AND POSTED:**

Trustee Kim Emmert-O'Dell, the Secretary, confirmed that the notice of February 2, 2023, regular meetings were properly mailed and posted. The public was invited to attend the meetings open to the public.

**C. APPROVAL OF BOARD MINUTES:**

Trustee Garatoni moved for approval of the December 8, 2022, board meeting minutes. Trustee Emmert O'Dell seconded the motion. The motion carried unanimously.

**D. COMMITTEE REPORTS:**

**Item 1** Chair Bibbs called upon Trustee Michael Dora for an Academics & Student Experience Committee report. Trustee Dora reported there are no action items for board approval.

Provost Dean McCurdy provided an update on the College's enrollment and retention. Statewide enrollment for the 2022-2023 academic year is up 7% overall and is at 5-year highs for apprentices, dual credit students, and non-credit skills training. Six campuses have met their total headcount goal for the year.

As of the start of the Spring 2023 semester, enrollment in academic programs is up 8.9% in headcount and 7.1% in FTE over the prior year and at 15 of our 19 campuses. Fall to Spring retention is at a 5-year high, with 8 campuses above our 72% statewide goal and 15/19 campuses up from the prior year. Retention has increased significantly across all student categories.

Chancellor Stacy Atkinson gave the board an update on efforts to enhance Ivy Online, the College's statewide online model shared across our 19 campuses. Efforts of focus this year include re-envisioning how we advise and prepare students for success in online courses, evaluating and improving course design

and delivery, developing an organizational structure that best serves students and faculty, and developing a more predictable financial model for online operations.

Provost McCurdy concluded his report with a brief overview of the College's new student application, which will launch this semester.

**Item 2** Chair Bibbs called upon Trustee Gutman for a report from **Audit Committee**. Trustee Gutman reported there are no action items for consideration or approval. The Audit Committee met with representatives from the State Board of Accounts and discussed the financial and federal compliance audits. We discussed the reports to the confidential hotline and cybersecurity. The committee reviewed the audit schedule for 2022-23 and the three-year audit plan and internal audit reports that had been issued since our last meeting.

**Item 3** Chair Bibbs called upon Trustee Wilson for a report from the **Building and Grounds Committee**. Trustee Wilson reported there are two action items for consideration and approval. The Committee received an update on the status of XBE spend.

Trustee Wilson moved for approval of Resolution 2023-2, Approval of a Contract for Roof Replacement, Fort Wayne Campus. Trustee Gutman seconded the motion. The motion carried unanimously.

Trustee Wilson moved for approval of Resolution 2023-3, Approval of the Pfau Hall Renovation Construction Contracts, Sellersburg Campus. Trustee Dora seconded the motion. The motion carried unanimously.

**Item 4** Chair Bibbs called upon Trustee Jesse Brand for a report from the **Budget & Finance Committee**. Trustee Brand reported there is one action item for consideration and approval. The Committee received information on the investment strategy. The amendment to Policy Statement expands the fixed income opportunity set for the external investment managers within Tiers II and III, bringing the investment guidelines more in-line with peers and improving risk-adjusted return potential. The revision allows investment managers to invest in Intermediate, Core, Core Plus, and Flexible Fixed Income strategies and the Fiscal Year 2023 Budget update.

Trustee Brand moved for approval of Resolution 2023-4, Approval of Investment Policy. Trustee Dora seconded the motion. The motion carried unanimously.

Courtney Roberts, President of Ivy Tech Foundation, announced with 6 months to go in the college's first-ever statewide comprehensive campaign, Invest IN Ivy Tech has reached its stretch goal of \$300M. Ivy Tech Community College is making plans to celebrate the College's 60<sup>th</sup> anniversary, led by a cross-functional

team that includes the Foundation, College Marketing, College Public Affairs, and Chancellor representation. Courtney also provided updates on the READI grants.

**Item 5**

Chair Bibbs called upon Trustee Wilson for the **Human Resources & Operations Committee** report. Trustee Wilson reported there are no action items for consideration and approval.

Mike McNichols reported on the College administering the Fall Gallup Employee Engagement Survey in November. The web-based survey was sent to 6,300 full-time and part-time faculty and staff. The survey results include the following highlights:

- Ivy Tech has a higher percentage of engaged employees compared to the national higher education database and improved from the 55<sup>th</sup> to 57<sup>th</sup> percentile amongst Colleges and Universities
- 81% of College employees would recommend Ivy Tech as a great place to work
- 87% of College employees intend to stay at Ivy Tech for at least the next two years

College leaders and supervisors will continue utilizing action plans and our internal Change Champion resources to enhance engagement within their teams further.

**Item 6**

Chair Bibbs called upon Trustee Hughes-Schuh for a Marketing & Public Relations Committee report. Trustee Hughes-Schuh reported there is one action item for consideration and approval.

Provost Dean McCurdy and Assistant Vice President for K-14 Academic Initiatives Mark Schneider provided updates on projects, including a direct admit campaign for all Indiana high school students and the Crossing the Finish Line 3.0 program, both in partnership with the Indiana Commission for Higher Education. Additional dual credit / dual enrollment outreach efforts were discussed. These programs represent significant opportunities to grow college enrollment, college completions by high school students, and matriculation from high school to College. Provost McCurdy also outlined new marketing tactics designed to support the growth of apprenticeship programs statewide.

Recommendations from an RFP process for the College's call center operations were presented. A committee of campus and systems representatives organized through the Provost Office recommends to the board that the College continue to partner with Anthology/Blackboard to offer an inbound and outbound student call center. A three-year agreement at \$4.6M per year is proposed.

Trustee Hughes-Schuh moved for approval Resolution 2023-1, Approval of Contract for Student Help/Success Center Call Center Support Services, Systems Office. Trustee Dora seconded the motion. The motion carried unanimously.

Vice President for Legal and Public Affairs Mary Jane Michalak provided a legislative update to the board. Her presentation included information about Indiana's legislative process, including the State of Indiana budget process and timeline.

## **Item 7**

Chair Bibbs called upon Trustee Foutch for a report from the **Workforce Alignment Committee**. Trustee Foutch reported there are no action items for consideration and approval.

Senior Vice President Molly Dodge presented on five topics:

- The College's role supporting emerging industries.
- The College's plan to launch a new nursing curriculum.
- The College's new partnership with Accelerate Indiana.
- An overview of the Apprenticeship Building America grant from the US Department of Labor.

### Electric Vehicle

The College has signed a non-disclosure agreement with Samsung. Last month two team members from the Kokomo campus accompanied the Stellantis leadership team to South Korea. The campus plans to utilize Samsung-developed training kits and a Camou-designed training cell to train Maintenance Technicians.

### Semi-Conductor

A \$5 million READI grant was announced to support the Purdue-Ivy Tech Community College partnership on the Semi-conductors Workforce Development Project. The College now has an approved Certificate in semi-conductors that will stack to a TC and AAS in Microelectronics. Our content will be aligned with content developed by Purdue in their semi-conductor degree. The College is actively participating in opportunities to leverage CHIPS ACT funding.

### Energetics

Purdue University has approached Ivy Tech to partner with their research-based Energetics Institute to create a workforce-focused degree program aligned with the needs of the industry. Ivy Tech Bloomington, the Cook Center, and Crane Technology Transfer Office (T2) were recently awarded a grant to fund the development of a dual-use IP (commercial to defense) accelerator.

### Nursing

The new nursing curriculum will be offered in the Fall of 2024; full implementation with teach out will be completed in Spring 2027 or before.

#### Accelerate Indiana

Accelerate Indiana is an interest-free loan program to support students in non-credit training through the State of Indiana. The state anticipates this to become a revolving fund. The College has launched this partnership to support non-credit CDL training at three campuses.

#### Apprenticeship Building America

Ivy Tech received \$4.7 million in grant funding through the USDOL's Apprenticeship Building America program. Our goals are to expand and increase registered apprenticeships and pre-apprenticeships in Indiana. The target for the entire four years is 576 apprentices, 20 new registered programs, and 10 new pre-apprenticeship programs.

### **E. TREASURER'S REPORT:**

Chair Bibbs called upon Dom Chase, CFO, and Treasurer, to provide the Treasurer's Report.

Higher Education as a sector faces significant challenges in 2023. Lingering effects of the pandemic combined with high inflation present increased risks to higher education business models. Demographics, increased competition for students, and questions about the value of higher education further complicate opinions about the future of the sector as a whole. In the years to come, rising wages, tuition pricing limitations, construction costs, technology costs, are all areas that will pressure higher educational operations. Credit rating agencies have taken note of these challenges in their sector outlook predictions for higher education.

Moody's: Negative from stable

S&P: Stable but bifurcated

Fitch: Deteriorating

These rating agencies predict a steady increase in consolidation within the sector in the coming years, but also predict institutions with historically strong balance sheets coupled with active management to control costs will allow higher rated institutions to weather sector turmoil.

Despite these sector challenges, Ivy Tech continues to lead and progress. Last year, Ivy Tech received an adjustment from Fitch to our outlook, raising it from stable to positive. We are currently working with S&P to provide data for our regular review. As you heard this morning, we continue to make adjustments to our budget due to increasing tuition and fee revenue from enrollment. Further, the approved adjustments to Ivy Tech's Investment Policy Statement will add additional financial strength and resources to the long-term operations of Ivy Tech.

The financial condition continues to be a strength of the institution.

Trustee Brand moved for approval of the Treasurer's Report. Trustee Wilson seconded the motion. The motion carried unanimously.

## **E. STATE OF THE COLLEGE**

Chair Bibbs called upon President Ellspermann to provide her State of the College report.

President Ellspermann invited Chancellor Gonzalez to share more about the Lake County campus community hosting James Kvaal, U.S. Under Secretary of Education, for a tour and informational session at the Arts & Sciences Building.

President Ellspermann welcomed automotive alumni Tim Laycock to share his story.

President Ellspermann invited Marie Mackintosh, President and CEO of EmployIndy, to provide update and value of EmployIndy.

President Ellspermann spotlighted Health Sciences and Career Technical Education (CTE). Our health sciences are among the best practices of working closely with industry over many years. We will focus on the School of Nursing and Ivy+ Career Link in March.

President Ellspermann provided an update on Achieve your Degree.

President Ellspermann shared the 2023-2025 Strategic Plan – Higher Education at the Speed of Life. Vision: Our vision remains the same. We believe we are the engine driving workforce development in the state, and we remain committed to our goal of 50,000 high-quality credentials per year for students in the state of Indiana. Mission: We are a diverse open-access college that fuels Indiana's economy through excellence in teaching and proactive engagement with industry and community partners, embedded in a culture of innovation that empowers all students to learn and succeed.

## **F. OLD BUSINESS**

Chair Bibbs called for old business, but there was none.

## **G. NEW BUSINESS**

Chair Bibbs called for new business.

Trustee Dekker moved for approval of **Resolution 2023-5**, Approval of Strategic Plan: 2023-25 Higher Education at the Speed of Life. Trustee Wilson seconded the motion. The motion carried unanimously.

Trustee Hughes-Schuh moved for approval of Resolution 2023-6, Approval of Campus Board of Trustees. Trustee Dora seconded the motion. The motion carried unanimously.

## **ADJOURNMENT**

With no further business to come before the Board, Trustee Anker called for a motion to adjourn the meeting. Trustee Emmert O'Dell seconded the motion.



**STATE TRUSTEES**

**IVY TECH COMMUNITY COLLEGE**

**Dated February 3, 2023, prepared by Gretchen L. Keller, Recording Secretary**

**APPROVAL OF A CONTRACT FOR ELECTRICAL INFRASTRUCTURE UPGRADE  
INDIANAPOLIS CAMPUS**

**RESOLUTION NUMBER 2023-7**

**WHEREAS**, the Indianapolis Campus has identified a need to update and replace electrical infrastructure in the Glick Technology Center (“Project”), and

**WHEREAS**, this Project will replace main distribution panel Switchboards 1 and 2, associated conductors, and main utility feeder wire; and replace seven (7) additional switchboards, five (5) transformers, and associated disconnect switches, and

**WHEREAS**, the services needed to complete the Project are being procured using the job order contracting (“JOC”) method and all contractors will be compliant with State Trustee Resolution 2017-04 regarding the use of properly trained apprentices, and

**WHEREAS**, the Indianapolis administration, Campus Trustees and the College’s Facility Design Council recommend entering into a contract with Electric Plus in the amount of \$603,992 Project, and

**WHEREAS**, the State Board of Trustees must approve any contract by the College exceeding \$500,000 unless the obligation was previously approved by the Board through the allocation of funds.

**NOW THEREFORE BE IT RESOLVED** that the State Trustees of Ivy Tech Community College do hereby approve the contract with Electric Plus in the amount of \$603,992, and

**FURTHER BE IT RESOLVED**, that the State Trustees do hereby authorize and direct the President or other appropriate designated College employee to complete actions necessary to fulfill the purpose of this resolution.

**STATE BOARD OF TRUSTEES  
IVY TECH COMMUNITY COLLEGE  
OF INDIANA**

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**Stephanie Bibbs, Chair**

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**Kim Emmert O’Dell, Secretary**

**Dated April 6, 2023**

**APPROVAL OF CONTRACT FOR  
NURSING EXPANSION & PARAMEDIC SCIENCE LAB RENOVATION  
EVANSVILLE CAMPUS**

**RESOLUTION NUMBER 2023-8**

**WHEREAS**, The Campus has identified donor funds to expand Nursing and renovate the Paramedic Science Lab on the Evansville Campus (“Project”), and

**WHEREAS**, the total Project including construction cost, architect design fees, project management and contingency should not exceed \$829,496, and

**WHEREAS**, Project funding sources includes donor funds from the IU Health Grant, Deaconess Hospital Donation, and Bronstein gift, and

**WHEREAS**, the College has sought bids pursuant to IC 5-16 to repurpose the current paramedic lab and classroom into new nursing lab and computer lab to support the Nursing Program expansion and relocate paramedic program including the addition of an ambulance simulator to Plaza Building to align with future renovation of the building for the School of Health Sciences, and

**WHEREAS**, Danco Construction, Inc. submitted the lowest and best bid at \$515,000, and

**WHEREAS**, the State Board of Trustees must approve any contract imposing a financial obligation on the part of the College exceeding \$500,000 unless the obligation was previously approved by the Board through the allocation of funds.

**NOW THEREFORE BE IT RESOLVED** that the State Trustees of Ivy Tech Community College of Indiana do hereby approve contracting with Danco Construction, Inc. in the amount not to exceed \$515,000 to complete the Project, and

**FURTHER BE IT RESOLVED**, that the State Trustees do hereby authorize and direct the President or other appropriate designated College employee to complete actions necessary to fulfill the purpose of this resolution.

**STATE BOARD OF TRUSTEES  
IVY TECH COMMUNITY COLLEGE OF  
INDIANA**

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**Stephanie Bibbs, Chair**

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**Kim Emmert O’Dell, Secretary**

**Dated April 6, 2023**

**APPROVAL OF CONTRACT FOR CUSTODIAL SERVICES  
LAFAYETTE CAMPUS**

**RESOLUTION NUMBER 2023-9**

**WHEREAS**, the Lafayette Service Area has been managing and staffing the main campus's custodial services internally; and

**WHEREAS**, after experiencing different staffing and quality of service challenges the Lafayette Campus leadership explored outsourcing custodial services; and

**WHEREAS**, Lafayette Campus found a qualified and reputable service provider in Nishida Services (Nishida) via the State of Indiana Quantity Purchase Agreements (QPA); and

**WHEREAS**, Nishida already provides cleaning services to other locations of the Lafayette Service Area as well as multiple other Ivy Tech campuses, and

**WHEREAS**, after reviewing the services and pricing available through Nishida via the State QPA, the Lafayette Campus wishes to contract for custodial services at the main campus for three years, and

**WHEREAS**, the annual cost under the new agreement with Nishida is \$585,000 and the total cost over the three-year period is projected to be \$1,755,000, and

**WHEREAS**, the annual costs of the new agreement with Nishida constitute a projected annual savings to the Lafayette Campus in the amount of \$139,000, and

**WHEREAS**, the State Board of Trustees of Ivy Tech Community College must approve any contract by the College exceeding \$500,000 unless the obligation was previously approved by the Board through the allocation of funds.

**NOW THEREFORE BE IT RESOLVED**, that the State Board of Trustees do hereby authorize and direct the President, or any other officer of the College designated by the President, to sign the proposed three-year agreement with Nishida Services, Inc. in an amount not to exceed \$1,755,000 to provide the Lafayette Campus and Lafayette Service Area with custodial services with the terms described above after the College Counsel approves the agreement.

**STATE BOARD OF TRUSTEES  
IVY TECH COMMUNITY COLLEGE OF  
INDIANA**

\_\_\_\_\_  
**Stephanie Bibbs, Chair**

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**Kim Emmert O'Dell, Secretary**

**Dated April 6, 2023**

**APPROVAL OF AGREEMENT WITH ORACLE AMERICA, INC.  
SYSTEMS OFFICE**

**RESOLUTION NUMBER 2023-10**

**WHEREAS**, the current enterprise agreement with Oracle America, Inc. (“Oracle”) ends on May 10, 2023, and

**WHEREAS**, the College has negotiated a new enterprise agreement with Oracle for database software manufactured by Oracle that is critical to the continued ability of the College to meet its educational mission, and

**WHEREAS**, the Office of Information Technology has determined the negotiated price with Oracle is the lowest possible cost to the College for this software that will meet the College’s ongoing needs, and

**WHEREAS**, the term of this new enterprise agreement would be one year commencing on May 11, 2023, and continuing through May 10, 2024, for a cost not to exceed \$1,203,539.17, and

**WHEREAS**, the State Board of Trustees must approve any contract imposing a financial obligation on the part of the College exceeding \$500,000 unless the obligation was previously approved by the Board through the allocation of funds.

**NOW THEREFORE BE IT RESOLVED**, that the State Board of Trustees hereby approves the College entering into a contract with Oracle in an amount not to exceed \$1,203,539.17,

**FURTHER BE IT RESOLVED**, that the State Trustees do hereby authorize and direct the President or other appropriate designated College employee to complete actions necessary to fulfill the purpose of this resolution.

**STATE BOARD OF TRUSTEES  
IVY TECH COMMUNITY COLLEGE  
OF INDIANA**

\_\_\_\_\_  
**Stephanie Bibbs, Chair**

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**Kim Emmert O’Dell, Secretary**

**Dated April 6, 2023**





**IVY TECH**  
COMMUNITY COLLEGE

# Academic and Student Experience

State Board of Trustees Meeting  
April 2023





# Agenda

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1

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**Enrollment and Retention**

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**Ivy Achieves**

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3

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**Instructional Modalities**

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4

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**Higher Learning Commission Update**

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# Enrollment and Retention

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DR. DEAN MCCURDY,  
PROVOST & SENIOR VICE PRESIDENT OF ACADEMIC AFFAIRS

# 2022–2023 Headcount

(Unduplicated)



Current Total Enrollment	Annual Enrollment Goal	Distance to Annual Goal
176,846*, <b>+7.7%</b>	173,183	<b>+3,663</b>

Apprentice	Dual Credit	Non-Credit	Revenue Generating (Academic)	Senior Scholar
8,545*; <b>+8.8%</b>	70,247*; <b>+4.7%</b>	11,246*; <b>+27.8%</b>	86,400; <b>+7.9%</b>	408; <b>+10.3%</b>

\*High for the 5 years on record

\*Year over year increase

\*Unduplicated data as of 3/16/23

# Spring Enrollment: Revenue Generating (Academic Programs)



Headcount: **+7.8%**, FTE: **+5.9%**

Student Type	Head Count	% Change	FTE	% Change
Continuing	34,513	<b>+1.6%</b>	20,791.3	<b>+1.8%</b>
Dual Enrollment	5,327	<b>+29.9%</b>	1,690.0	<b>+25.5%</b>
Guest	3,191	<b>+22.4%</b>	867.2	<b>+16.8%</b>
New First Time – Adult	2,349	<b>+18.7%</b>	1,130.4	<b>+15.0%</b>
New First Time – Trad.	2,113	<b>+11.1%</b>	1,187.1	<b>+3.6%</b>
Readmit	4,156	<b>+24.0%</b>	1,927.3	<b>+21.7%</b>
Transfer In	1,718	<b>+0.3%</b>	933.1	<b>-1.3%</b>

\*Unduplicated data as of 3/16/23

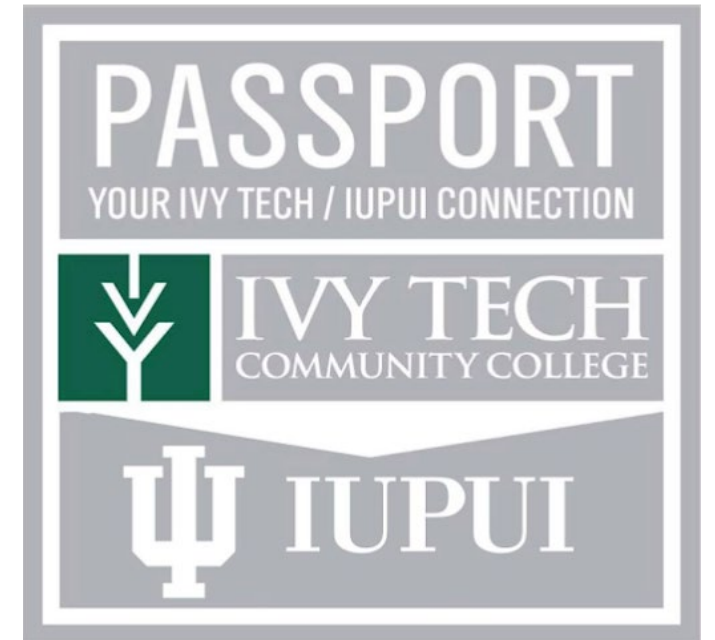
# Transfer Spotlight

## IUPUI Passport Program

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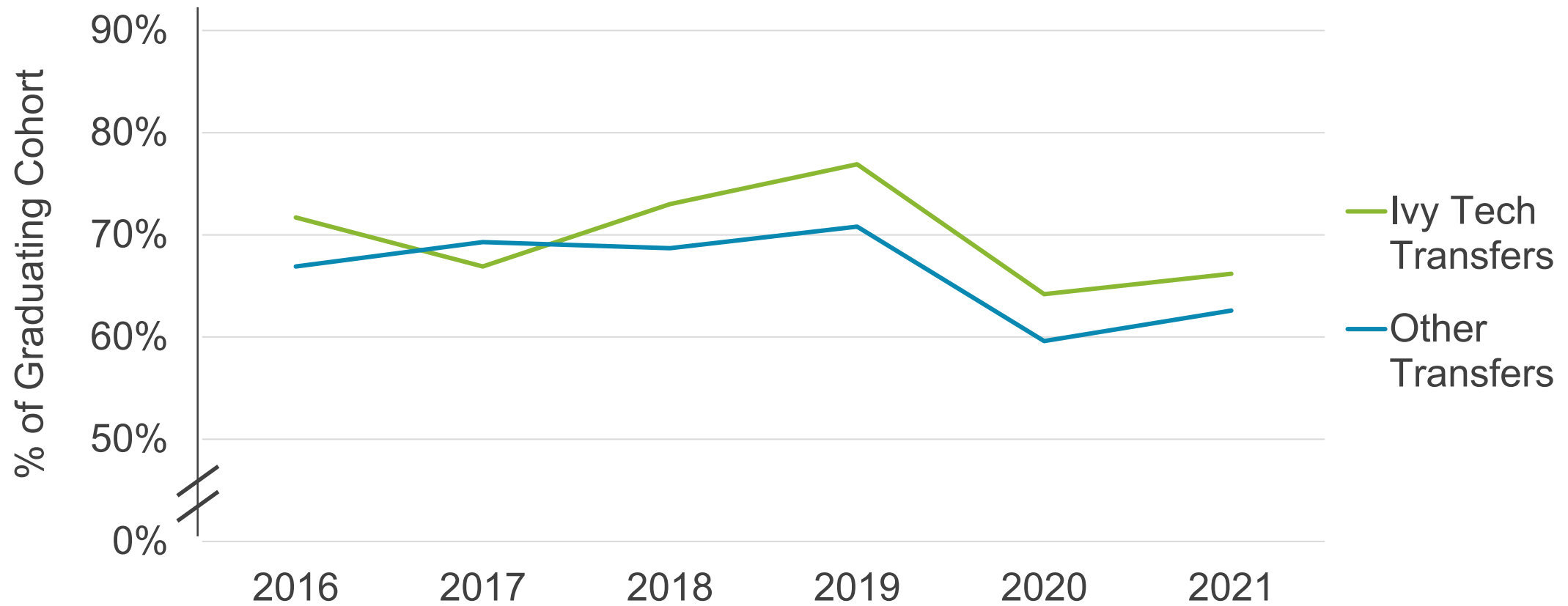


- Passport Program: **30+** years
- **10%** of IUPUI undergrads are Ivy Tech transfer students
- **19** Guaranteed Admissions Programs
- **413** successful transfers in Fall 2022



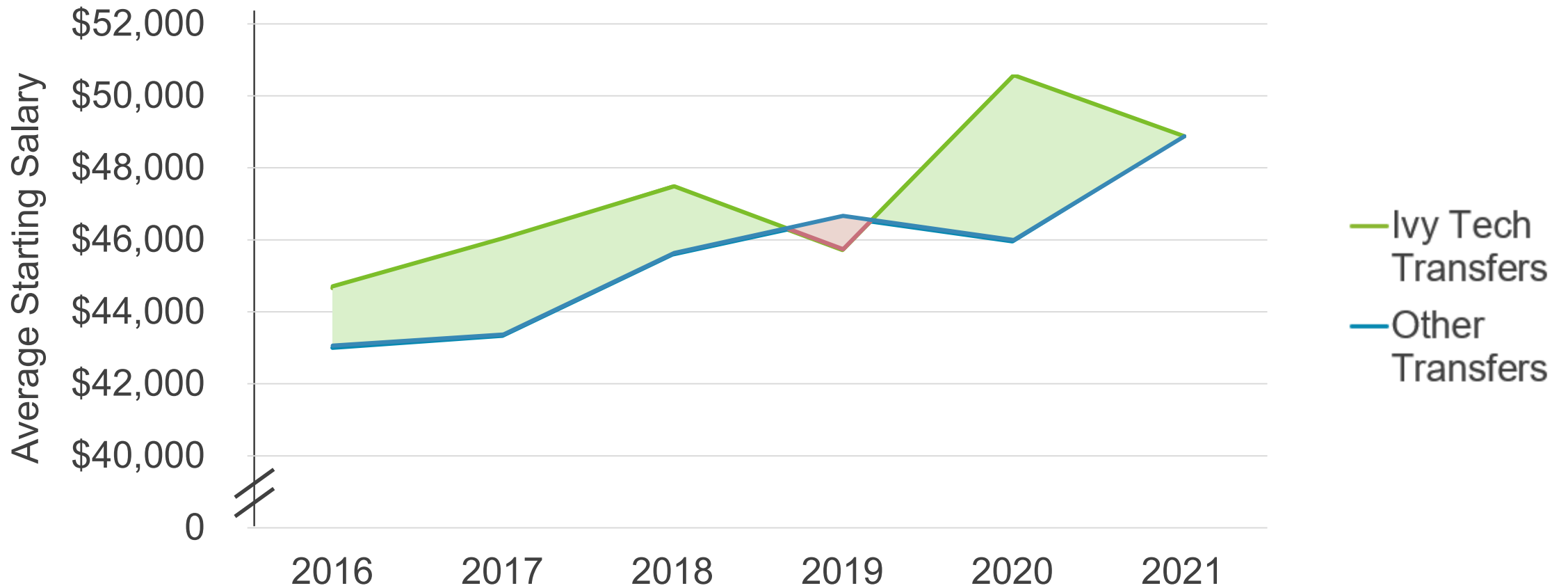
# Transfer Success: IUPUI

## Employed Full Time Upon Graduation

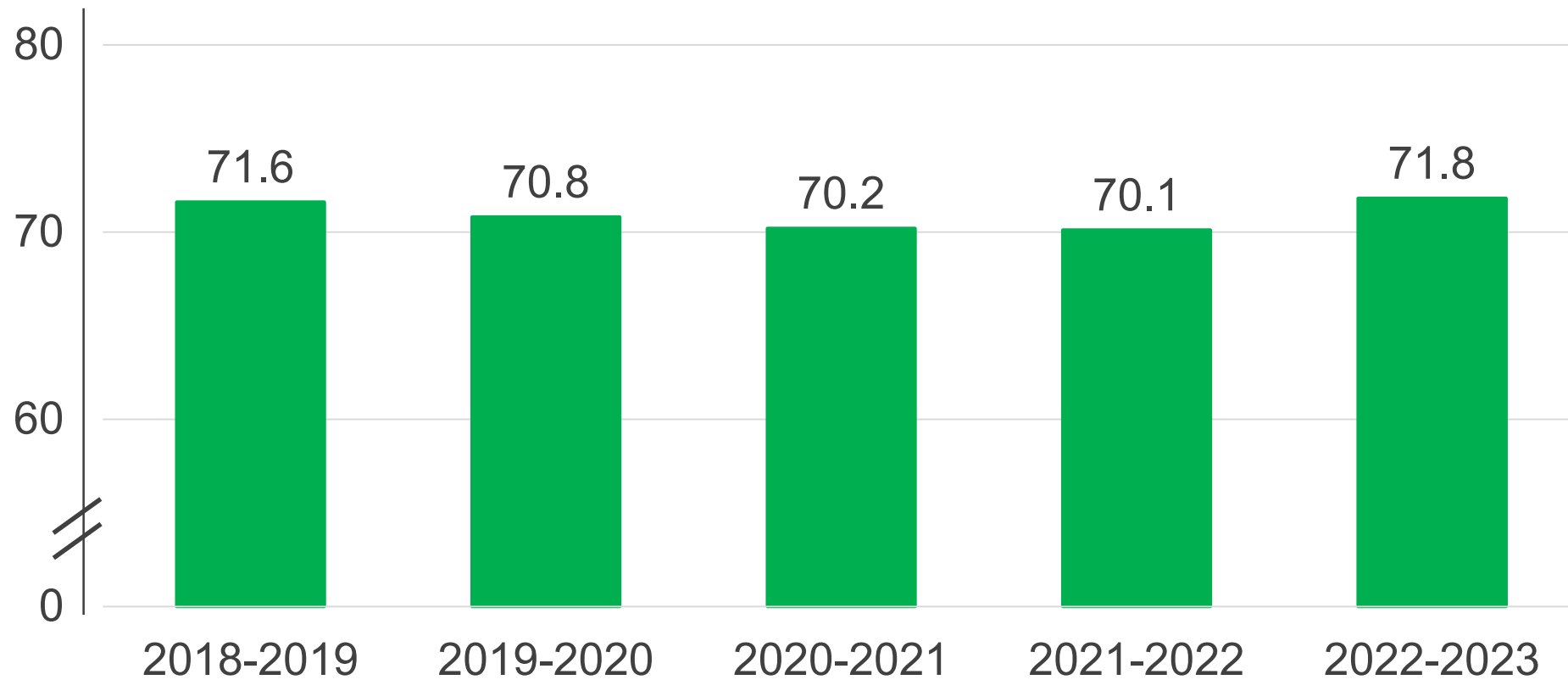


# Transfer Success: IUPUI

## Salaries of Full Time Employed Graduates



# Fall-to-Spring Student Retention



\*Unduplicated data as of 3/16/23

# Ivy Achieves

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DR. PATRICK ENGLERT,  
VICE PRESIDENT OF STUDENT SUCCESS & RETENTION  
STRATEGY





# Ivy Achieves Goals

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- Increase retention and completion for new first-time students who identify as Black, Hispanic/Latino, Two or More Races, or Pell-eligible
- Increase access and supports to navigate college successfully

# Ivy Achieves Evolution

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**61 Behaviors**



**<10 Behaviors**

# Ivy Achieves Evolution



**61 Behaviors**



**<10 Behaviors**

**Prizes**



**Resources &  
Scholarships**

# Ivy Achieves Evolution



**61 Behaviors**



**<10 Behaviors**

**Prizes**



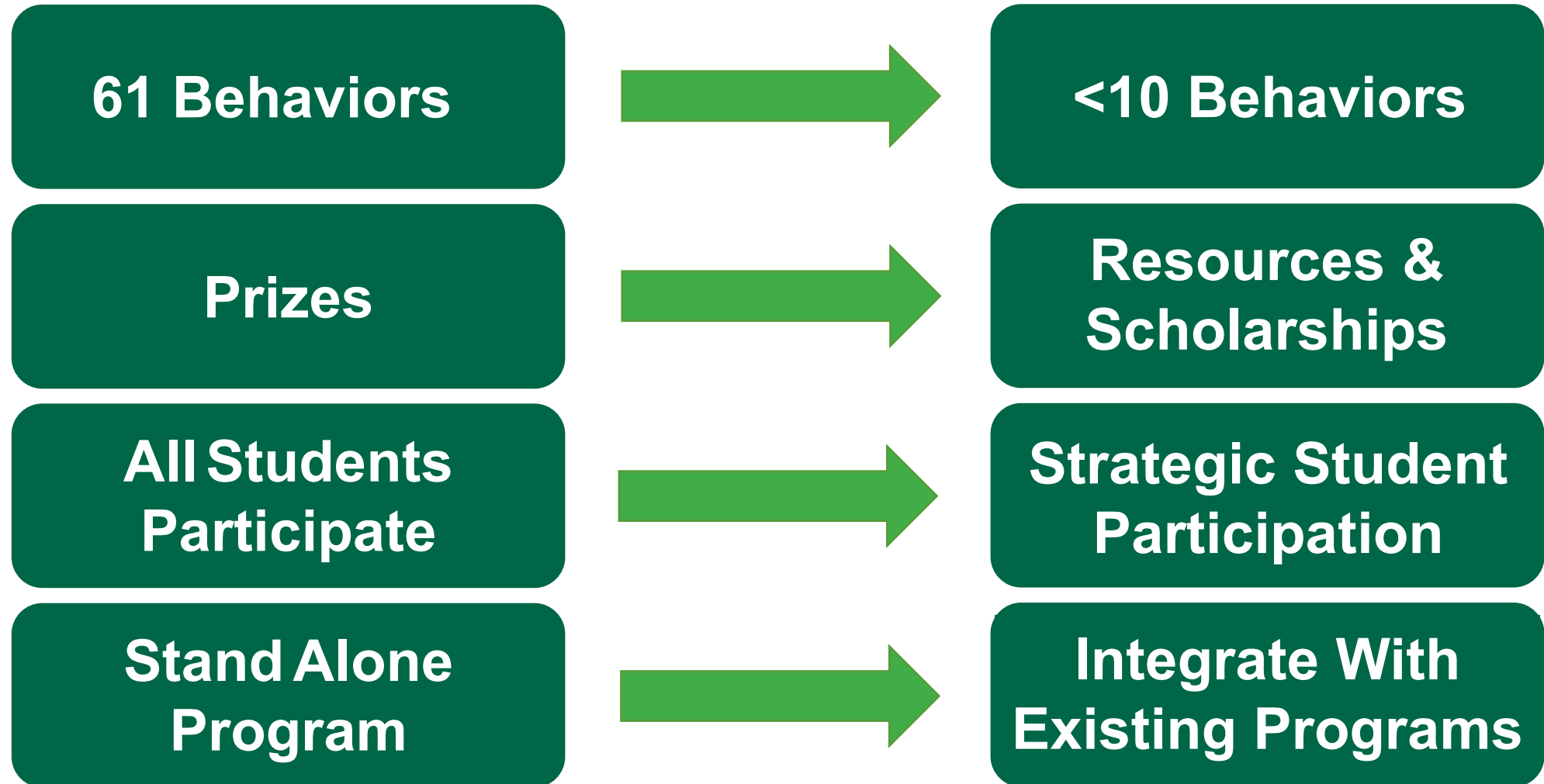
**Resources &  
Scholarships**

**All Students  
Participate**



**Strategic Student  
Participation**

# Ivy Achieves Evolution





# Current Program Model

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- **10** campus pilot
- **1,840** students
- **1** campus lead per campus
- **10** success habits

Ivy★Achieves



# 10 Success Habits

Register Early	Complete FAFSA on Time
Use Ivy Learn Consistently	Earn a C or Better in Courses
Have Valid Academic Completion Plan	Be in Paid Status
Enroll in ACP-Aligned Courses	Enroll in IVYT
Participate in Orientation	Meet With Advisor / Career Coach



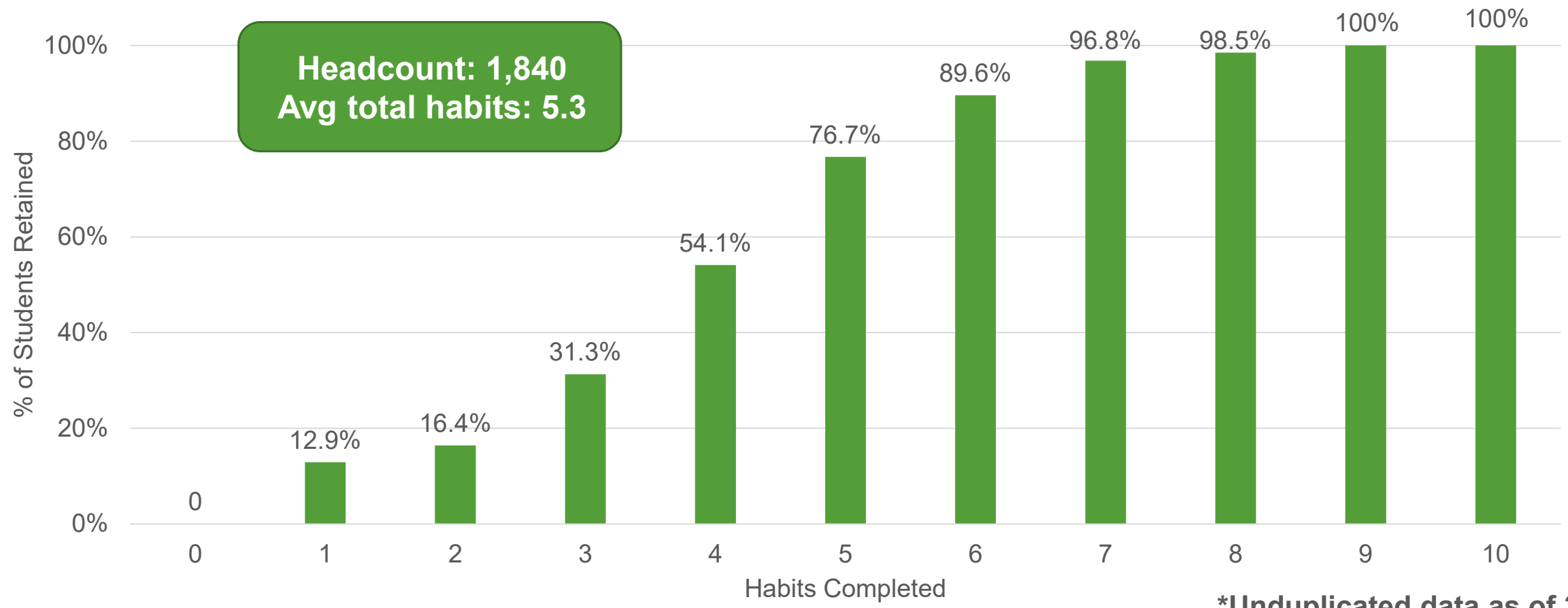
# 10 Success Habits

Register Early	Complete FAFSA on Time
Use Ivy Learn Consistently	Earn a C or Better in Courses
Have Valid Academic Completion Plan	Be in Paid Status
Enroll in ACP-Aligned Courses	Enroll in IVYT
Participate in Orientation	Meet With Advisor / Career Coach





# Fall-to-Spring Retention by Habits

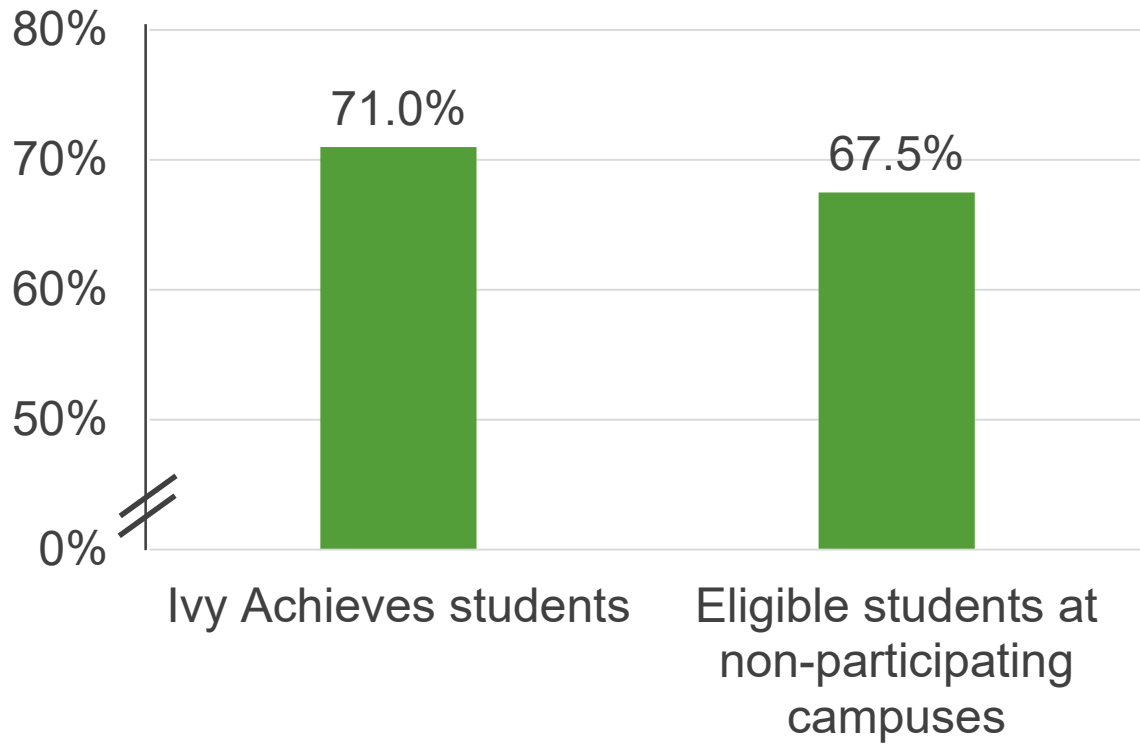


\*Unduplicated data as of 3/10/23

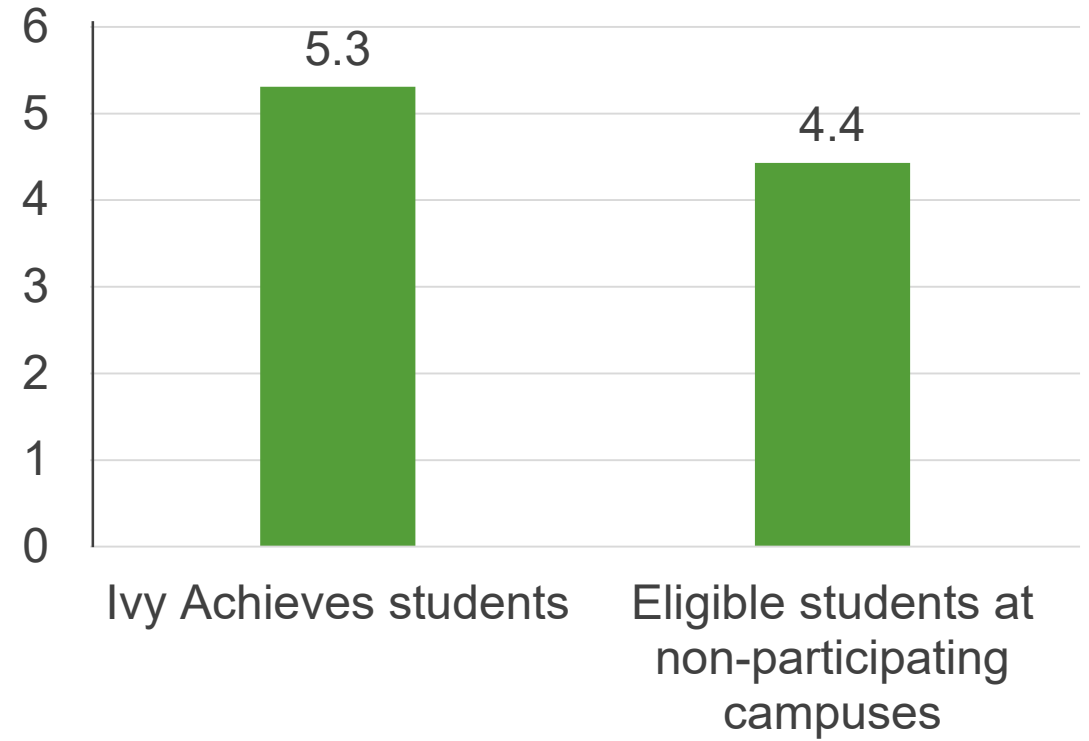
# Ivy Achieves Outcomes Comparison



### Fall-to-Spring Retention



### Average Habit Completion



\*Unduplicated data as of 3/10/2023

# Year 3 Goals

## 19 campuses in 2024



- Expand to 15 campuses Increase Fall-to-Spring retention from 70% to 75%
- Refine habits and metrics
- Integrate Ivy Achieves into campus life



# Instructional Modalities

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DR. DEAN MCCURDY,  
PROVOST & SENIOR VICE PRESIDENT OF ACADEMIC  
AFFAIRS

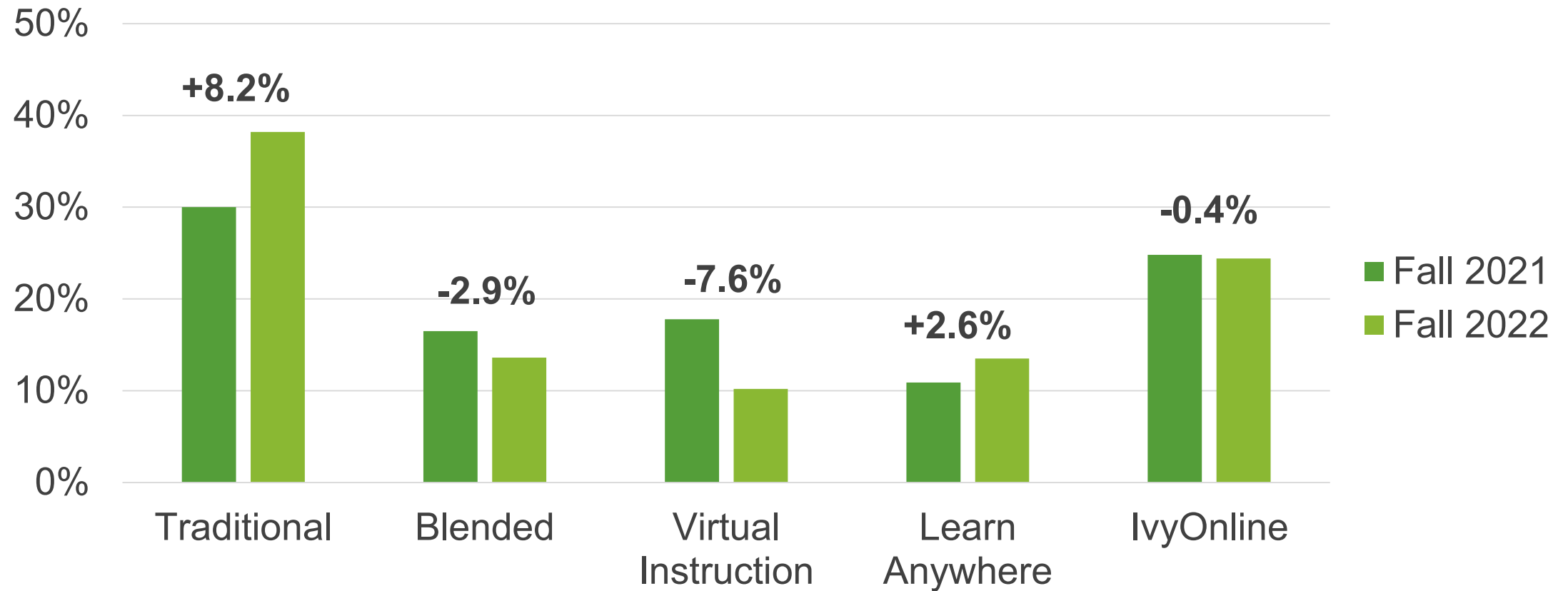
# Instructional Modalities



	PERCENT ON CAMPUS*	SCHEDULED SESSIONS	SAME ROOM AS FACULTY
TRADITIONAL	100%	✓	✓
BLENDED	≥33%	✓	✓
VIRTUAL	0% + Skills Assessment	✓	✗
LEARN ANYWHERE	0-100%	✓	✓
ONLINE	0%	✗	✗

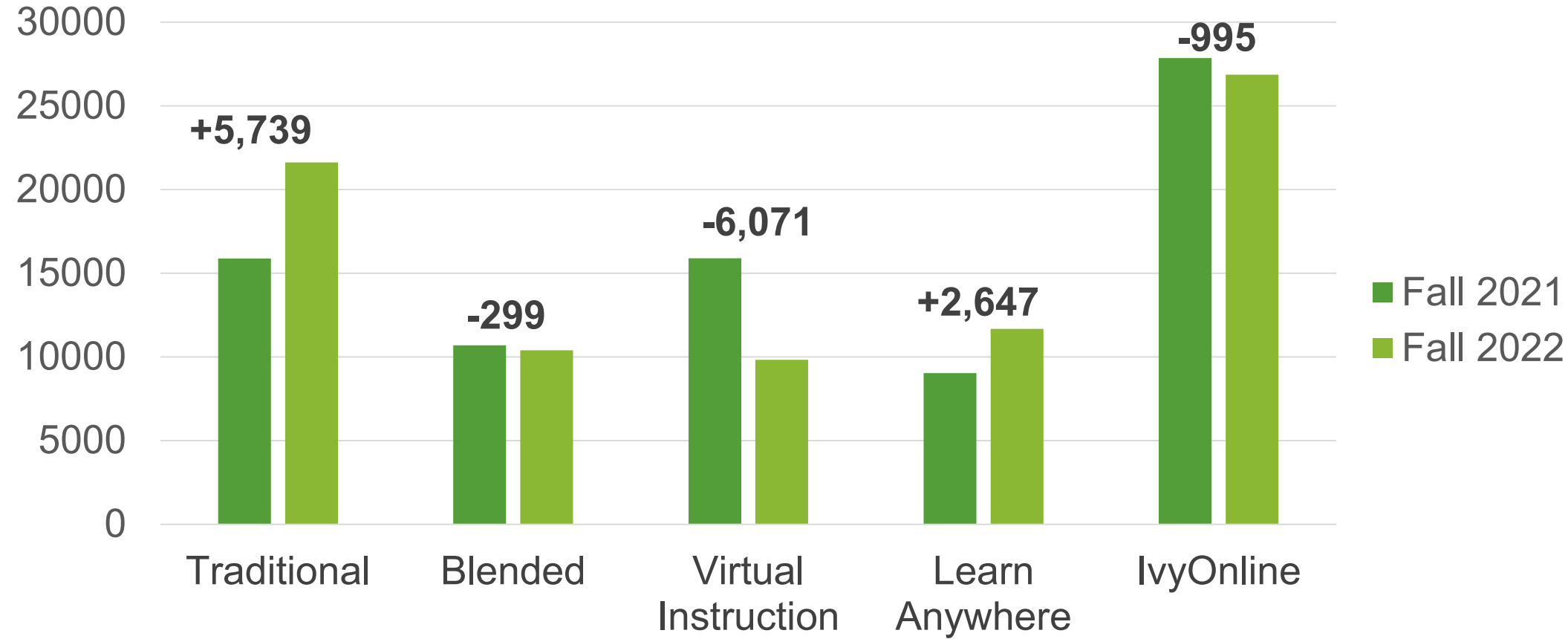


# Percent of Total Course Count by Modality

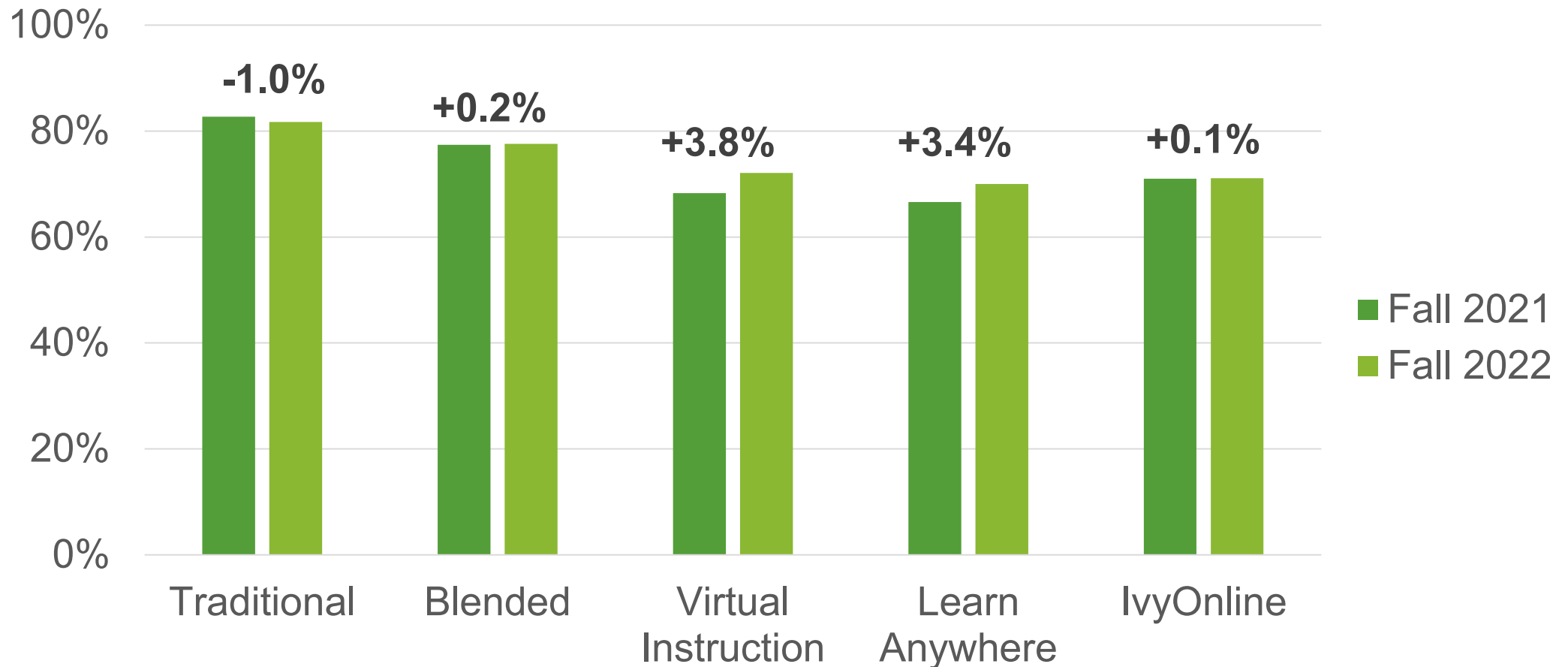




# Enrollment by Modality (HC)



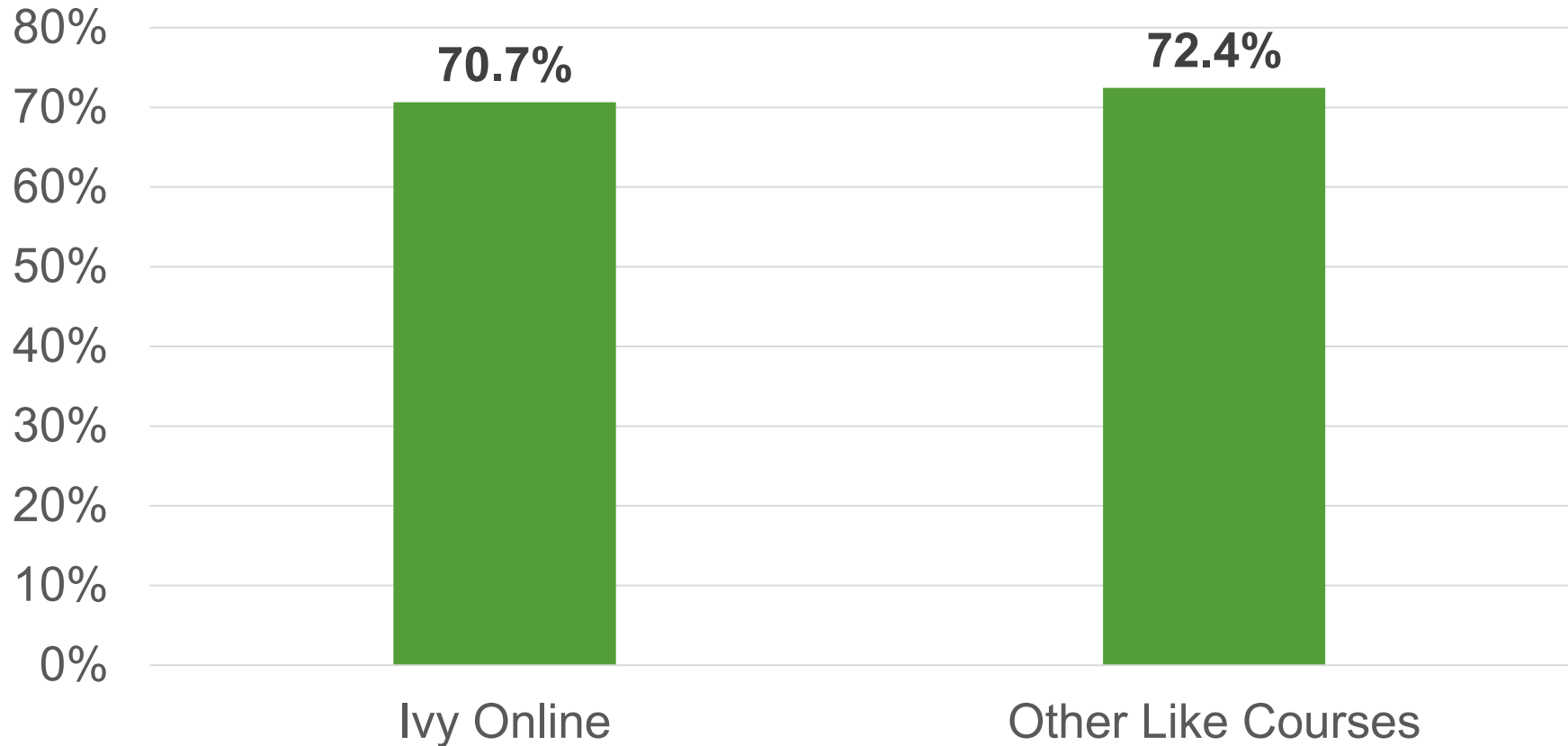
# Course Success Rates by Modality





# Course Success Rates by Modality – Fall 2022

## Comparing Like Courses



# Higher Learning Commission Update

---

DR. DEAN MCCURDY,  
PROVOST & SENIOR VICE PRESIDENT OF ACADEMIC  
AFFAIRS



# Mid-Cycle Assurance Review

---

Required 4-year review

Update responses to HLC Criteria

- Provide new evidence
- Specific report on 4B: assessment

HLC review

- 4-member HLC team
- Draft decision shared 4-6 weeks after review



# HLC 2023 Timeline

September 2022	Formed Steering Committee
Fall 2022	Reviewed & identified topics to update Drafted narrative & collected evidence
Spring 2023	Completed Steering Committee review
April 2023	Complete final review by President & Cabinet
May 2023	Upload & conduct online system review
June 5, 2023	<b>Assurance Review deadline</b>

**THANK YOU!**

---

# Appendix A

---

SPRING 2023 ENROLLMENT DATA  
(REVENUE GENERATING/ACADEMIC PROGRAMS ONLY)

# Spring Enrollment (Academic Program Headcount) Gender



		<b>Change</b>	<b>% Change</b>		<b>Change</b>	<b>% Change</b>
	<b>Headcount</b>	<b>from 2022</b>	<b>from 2022</b>	<b>FTE</b>	<b>from 2022</b>	<b>from 2022</b>
Female	33,063	2,126	6.9%	17,762.0	814.6	4.8%
Male	26,423	2,265	9.4%	13,067.1	921.8	7.6%
Not Reported	932	-53	-5.4%	441.0	7.3	1.8%

Data pulled 3/16/23

# Spring Enrollment (Academic Program Headcount) Race/Ethnicity



		<b>Change</b>	<b>% Change</b>		<b>Change</b>	<b>% Change</b>
	<b>Headcount</b>	<b>from 2022</b>	<b>from 2022</b>	<b>FTE</b>	<b>from 2022</b>	<b>from 2022</b>
American Indian or Alaskan Native	300	68	29.3%	147.3	24.8	20.3%
Asian	1,587	246	18.3%	810.4	95.3	13.3%
Black or African American	8,310	1,174	16.5%	4,230.1	535.3	14.5%
Hispanic/Latino	2,420	125	5.5%	1,277.4	41.1	3.3%
Native Hawaiian/Pacific Islander	103	13	14.4%	52.8	9.1	20.8%
Two or More Races	2,522	167	5.5%	1,354.2	20.4	1.5%
Unknown	4,423	339	8.3%	2,001.5	301.5	17.7%
White	40,753	2,206	5.7%	21,396.4	716.2	3.5%

Data pulled 3/16/23



# Spring Enrollment (Academic Program Headcount) Age



Age	FTE	Change from 2021	% Change from 2021
<18	1,277.6	265.4	26.2%
18-19	6,662.4	694.8	11.6%
20-21	5,572.4	130.3	2.4%
22-24	4,731.4	298.7	6.7%
25-29	4,692.4	102.0	2.2%
30-34	3,325.4	46.5	1.4%
35-39	2,039.7	111.4	5.8%
40-44	1,348.0	48.2	3.7%
45-49	807.3	-0.5	-0.1%
50-54	479.4	25.2	5.6%
55-59	231.1	1.3	0.6%
60-64	77.7	20.4	35.6%
>64	22.9	1.4	6.7%

Data pulled 3/16/23

# Spring Enrollment (FTE) By Campus



	FTE	Change	% Change		FTE	Change	% Change
Hamilton County	763.5	172.6	29.2%	Valparaiso	1,714.8	95.4	5.9%
South Bend	1,850.1	246.4	15.4%	Anderson	737.7	40.7	5.8%
Sellersburg	1,802.9	229.9	14.6%	Lafayette	1,831.7	64.0	3.6%
Bloomington	2,046.1	221.8	12.2%	Terre Haute	1,741.1	55.3	3.3%
Kokomo	1,109.5	97.4	9.6%	Evansville	1,722.1	38.8	2.3%
Madison	407.8	33.9	9.1%	Indianapolis	6,357.0	105.2	1.7%
Lawrenceburg	605.7	47.2	8.4%	Marion	379.2	3.0	0.8%
Lake County	1,843.3	133.4	7.8%	Richmond	581.7	-29.0	-4.8%
Columbus	1,472.1	101.3	7.4%	Muncie	1,283.8	-92.5	-6.7%
Fort Wayne	3,011.1	178.9	6.3%	<b>Total</b>	<b>31,261.2</b>	<b>1,743.7</b>	<b>6.9%</b>

Data pulled 3/16/23

# Spring Enrollment (Regular Headcount) By Campus



	HC	Change	% Change		HC	Change	% Change
Hamilton County	1,282	264	25.9%	Marion	782	58	8.0%
Bloomington	4,311	779	22.1%	Lake County	3,721	269	7.8%
South Bend	3,582	571	19.0%	Lawrenceburg	1,268	89	7.6%
Anderson	1,423	184	14.9%	Fort Wayne	5,805	336	6.1%
Sellersburg	3,610	437	13.8%	Evansville	3,539	101	2.9%
Valparaiso	3,132	357	12.9%	Indianapolis	12,591	187	1.5%
Madison	942	104	12.4%	Richmond	1,190	17	1.5%
Kokomo	2,011	209	11.6%	Terre Haute	2,974	5	0.2%
Columbus	2,620	245	10.3%	Muncie	2,218	-149	-6.3%
Lafayette	3,387	274	8.8%	<b>Total</b>	<b>60,388</b>	<b>4,337</b>	<b>9.5%</b>

Data pulled 3/16/23

# Appendix B

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FALL 2–SPRING 1 AND FALL–SPRING  
RETENTION DATA (REVENUE GENERATING/ACADEMIC  
PROGRAMS ONLY)

# Spring 1–Spring 2 Retention (within semester) by Campus Past 5 Years

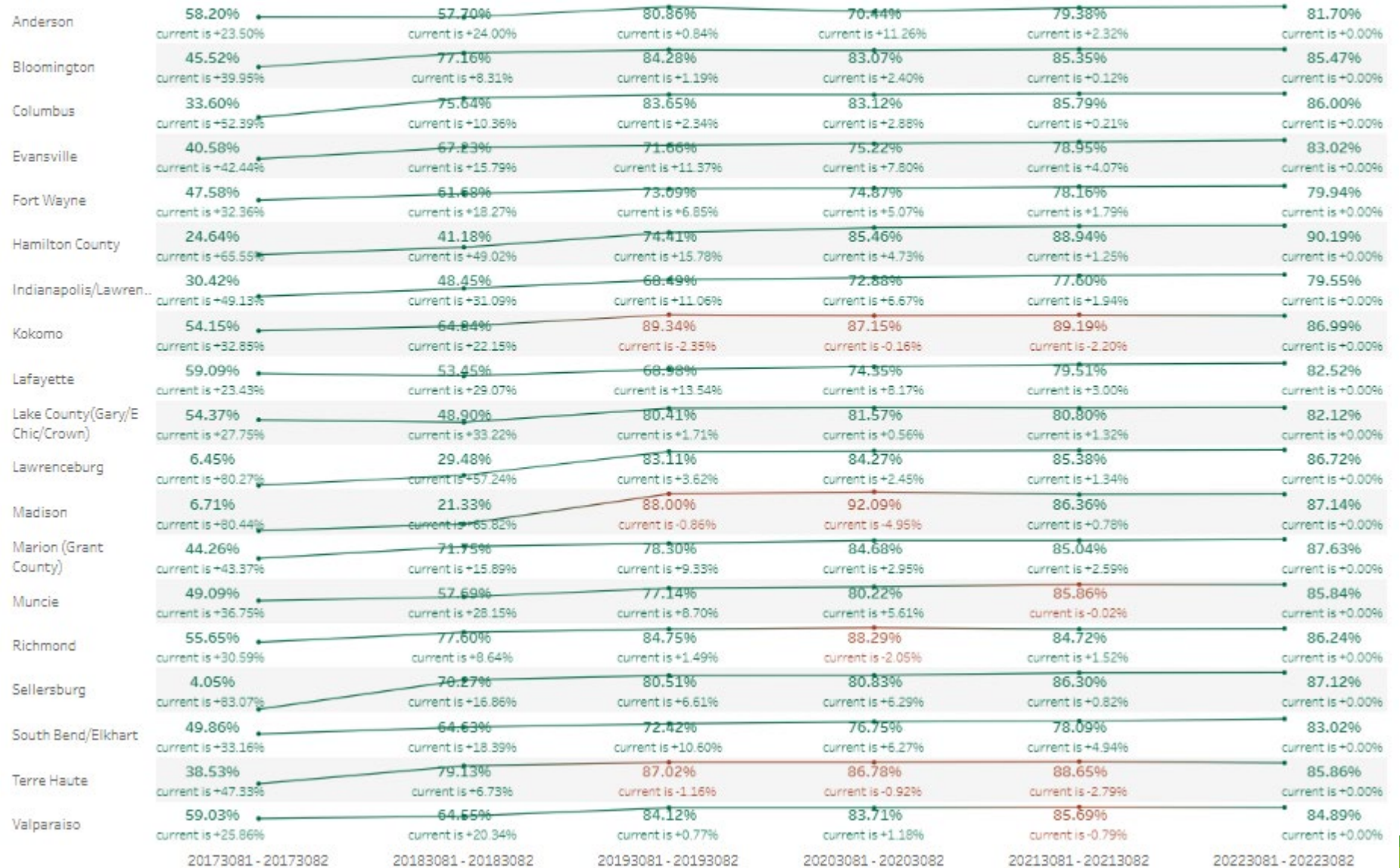
Data pulled 3/16/23



## Campus 5-Year Trends

Spring1 to Spring2 [Point-in-Time]

Red values show where current is lower than historic



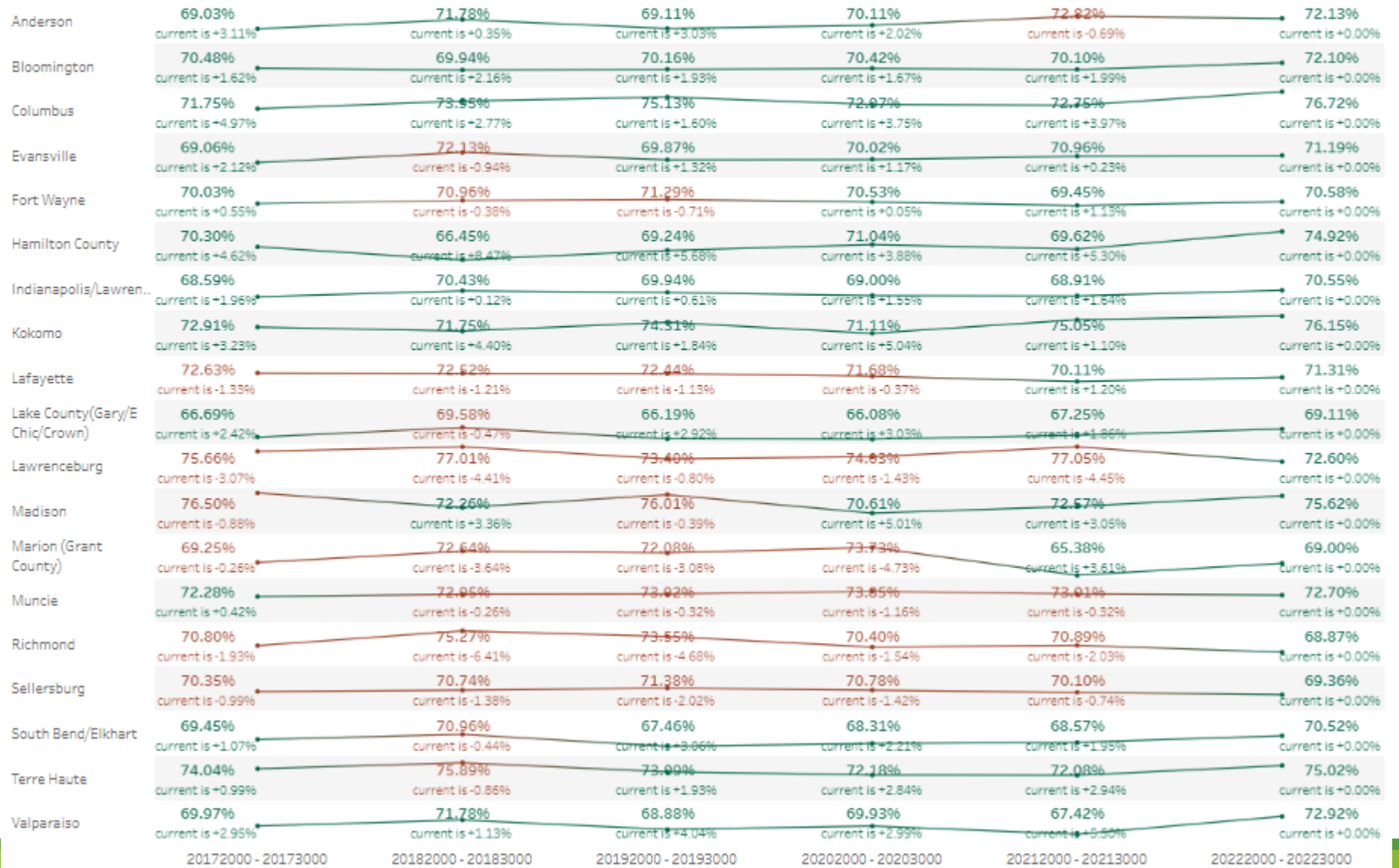
# Fall-Spring Retention by Campus Past 5 Years Point-in-Time Progress



## Campus 5-Year Trends

Fall to Spring [Point-in-Time]

Red values show where current is lower than historic



Data pulled 3/16/23

# Appendix C

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FALL 2022 ENROLLMENT AND INSTRUCTIONAL MODALITY  
DATA BY ACADEMIC SCHOOL



# Where Are Our Students Enrolled?

<b>School (Number of Programs)</b>	<b>Enrollment HC Fall 22</b>	<b>FTE Fall 22</b>	<b>Course Sections Fall 22</b>
<b>Health Sciences (17)</b>	9,563	5,184.9	1,100
<b>Arts, Sciences, &amp; Education (11)</b>	9,081	5,630.2	4,627
<b>Business, Logistics, &amp; Supply Chain (5)</b>	7,204	4,322.5	1,050
<b>Guest / Exploratory / Undeclared</b>	6,732	2,338.2	1,794
<b>Nursing (2)</b>	5,701	3,354.2	734
<b>Advanced Manufacturing, Engineering, &amp; Applied Sciences (24)</b>	5,585	3,102.2	1,614
<b>Information Technology (10)</b>	3,892	2,251.5	792
<b>Public Affairs &amp; Social Services (8)</b>	3,397	2,033.8	677
<b>Entrepreneurship (1)</b>	111	67.5	24



# Academic Schools by Modality

Percent of Course Count



	Traditional	Blended	Virtual	Learn Anywhere	Ivy Online
<b>Advanced Manufacturing, Engineering, &amp; Applied Sciences</b>	67.2%	21.1%	4.3%	2.5%	4.9%
<b>Arts, Sciences, &amp; Education</b>	26.6%	14.1%	11.3%	14.9%	33.1%
<b>Business, Logistics, &amp; Supply Chain</b>	14.2%	9.2%	13.0%	22.9%	40.7%
<b>Entrepreneurship</b>	16.7%	70.8%	0%	0%	12.5%
<b>Health Sciences</b>	54.4%	18.6%	9.6%	4.8%	12.5%
<b>Information Technology</b>	12.5%	9.5%	22.3%	29.2%	26.5%
<b>Nursing</b>	100%	0%	0%	0%	0%
<b>Public Affairs and Social Services</b>	21.1%	8.4%	11.1%	25.1%	34.3%



**IVY TECH**  
COMMUNITY COLLEGE

# Building, Grounds and Capital Committee

State Board of Trustees Meeting  
April 2023



# **Building, Grounds and Capital**

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AMANDA WILSON

VICE PRESIDENT FOR CAPITAL PLANNING AND FACILITIES



# Agenda

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1

**Indianapolis Campus, Glick Technology Center  
Electrical Infrastructure Upgrade Contract**

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2

**Evansville Campus, Nursing Expansion & Paramedic  
Science Lab Renovation Contract**

---

3

**Lafayette Campus, Custodial Service Contract**

---

4

**Informational Item: Contract, Spend**

---

# Indianapolis Glick Technology Center

## Electrical Infrastructure Update

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### JOC Contract

- Address: 2698 N Meridian Street, Indianapolis
- Project: Upgrade Electrical Infrastructure
- Scope: Replace main distribution panel switchboards 1 and 2, associated conductors, and main utility feeder wire. Replace 7 additional switchboards, 5 transformers, and associated disconnect switches.
- Funding: State R&R and Campus Funds
- JOC Contract with Electric Plus \$603,992

# Evansville Nursing Expansion & Paramedic Science Lab



## Renovation Contract

- Address: 3501 North First Ave, Evansville (Nursing Lab) & 3401 North First Ave (Paramedic Lab)
- Project: Nursing Expansion & Paramedic Science Lab Renovation
- Scope: Convert current paramedic lab and classroom into new nursing lab and computer lab to support the Nursing Program expansion (IU Health Grant). Relocate paramedic program to Plaza Building where a new lab and classroom will be built out to align with the future renovation of that building for the School of Health Sciences. The new paramedic lab will also include an ambulance simulator.
- Funding Sources: IU Health Grant, Deaconess Hospital Donation, Bronstein Gift
- Contract with Danco Construction, Inc. in the amount of \$515,000
- Total Project cost: \$829,496
- Project Cost Breakdown: \$515,000 construction & 10% contingency of \$51,500, \$77,846 Nursing FF&E, \$82,750 Paramedic FF&E, \$47,400 Nursing Computer lab FF&E, \$55,000 Design Services



# Lafayette Custodial Services

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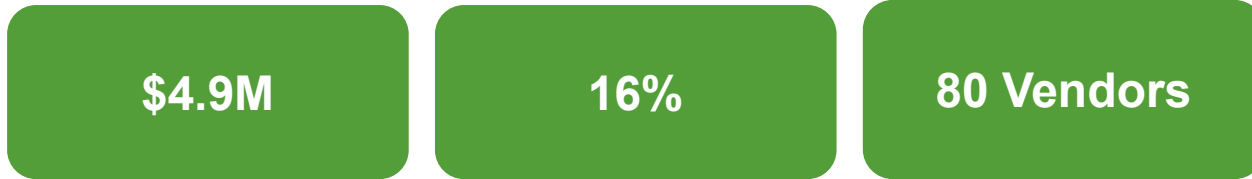
## Contract

- Address: Main Lafayette Campus
- Who: Nishida Services
- Contract amount: \$1,755,000
- Term: May 1, 2023- April 30, 2026

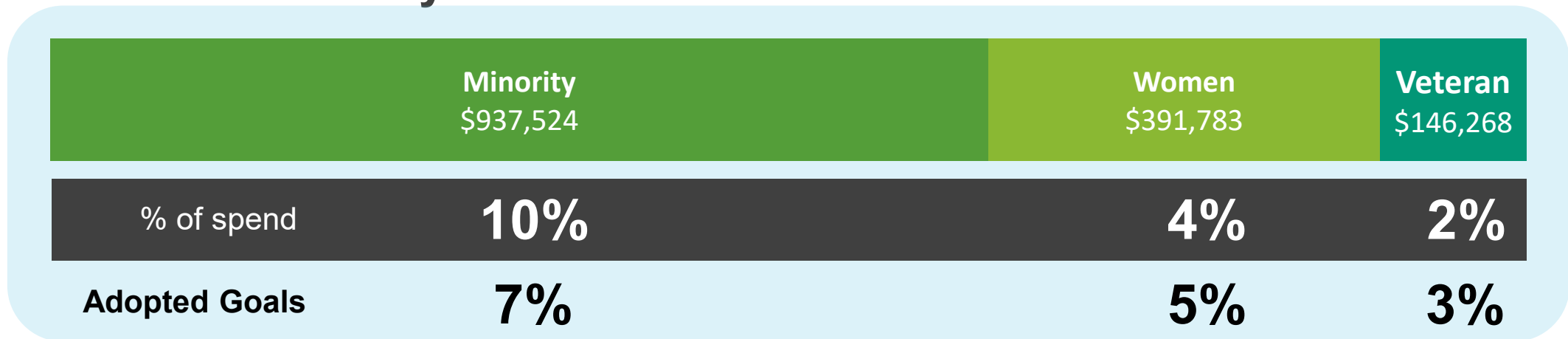


# State-Certified Diverse Spend

## Overall



## Construction Only





**THANK YOU!**

---



**IVY TECH**  
COMMUNITY COLLEGE

# Budget & Finance Committee Report

State Board of Trustees Meeting  
April 2023





# Agenda

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- 1 Economic Indicators
- 2 FY 2023 Budget Update

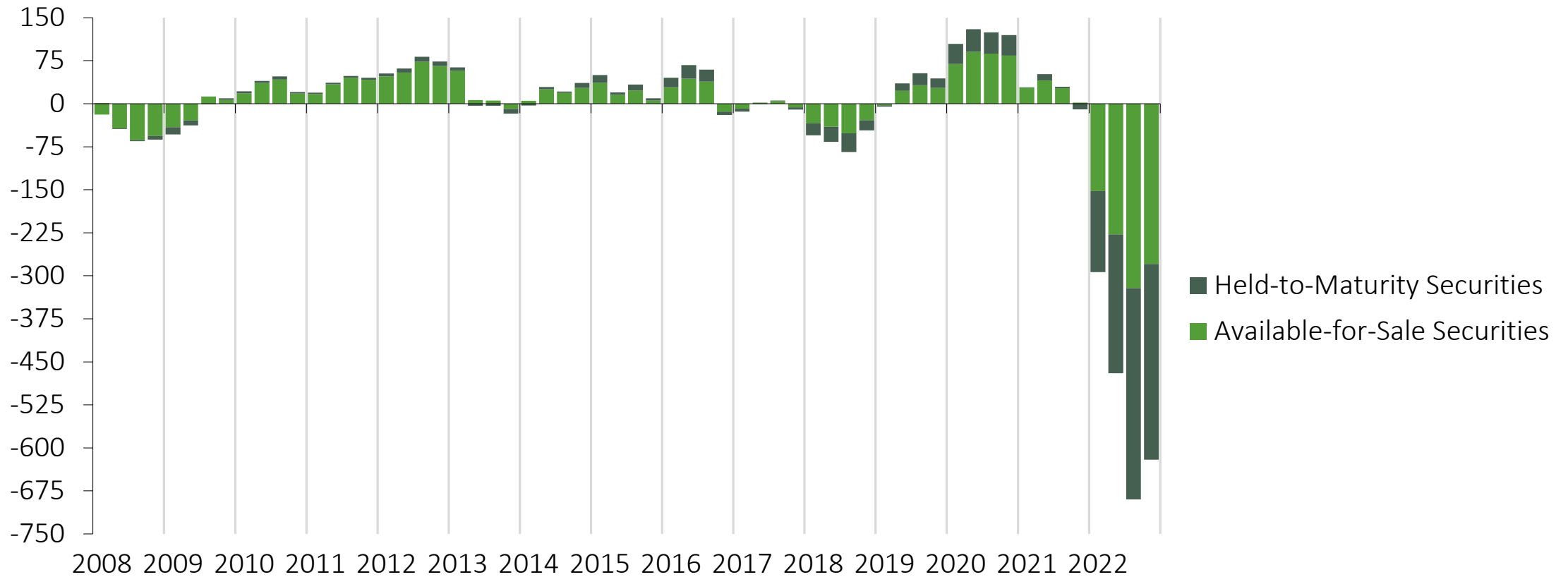


# Economic Indicators



# Investment Security Losses

in Billions

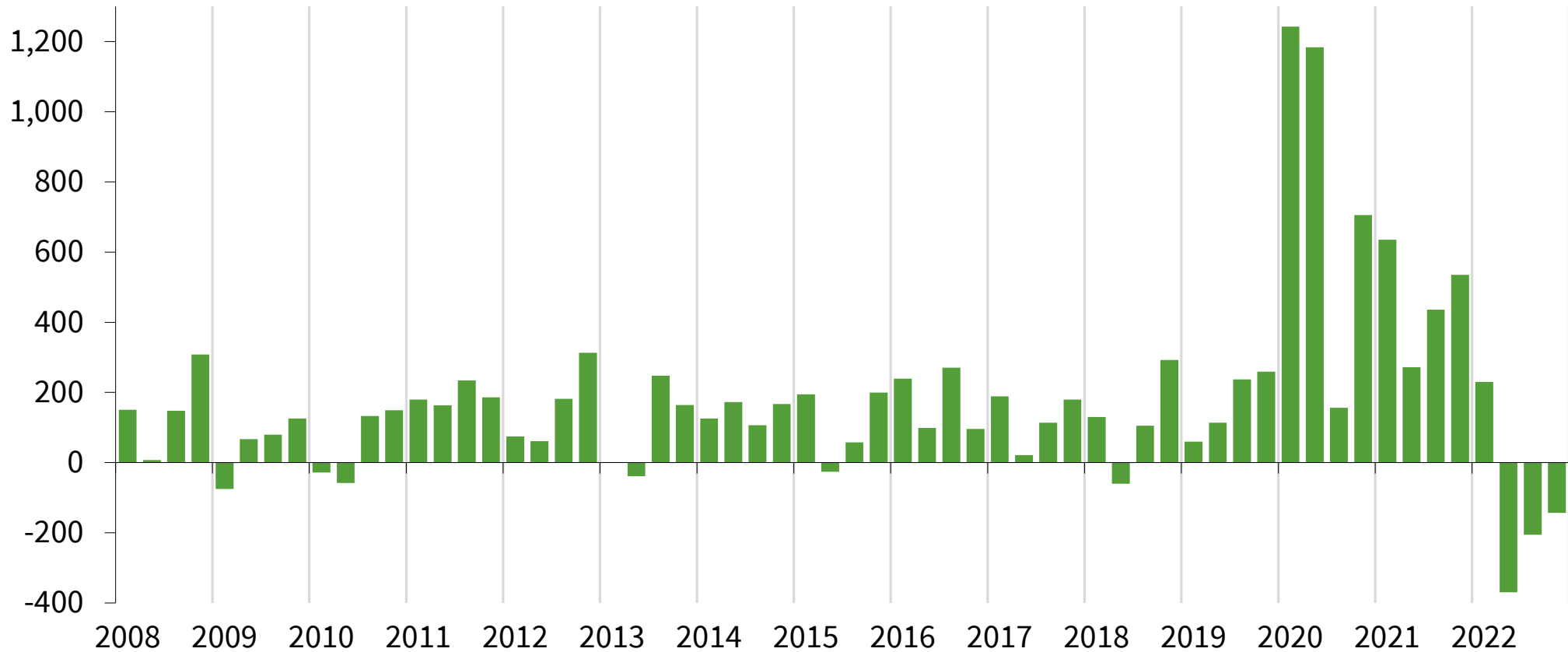


Source: FDIC.

Note: Insured Call Report filers only.

# Quarterly Change in Deposits

in Billions

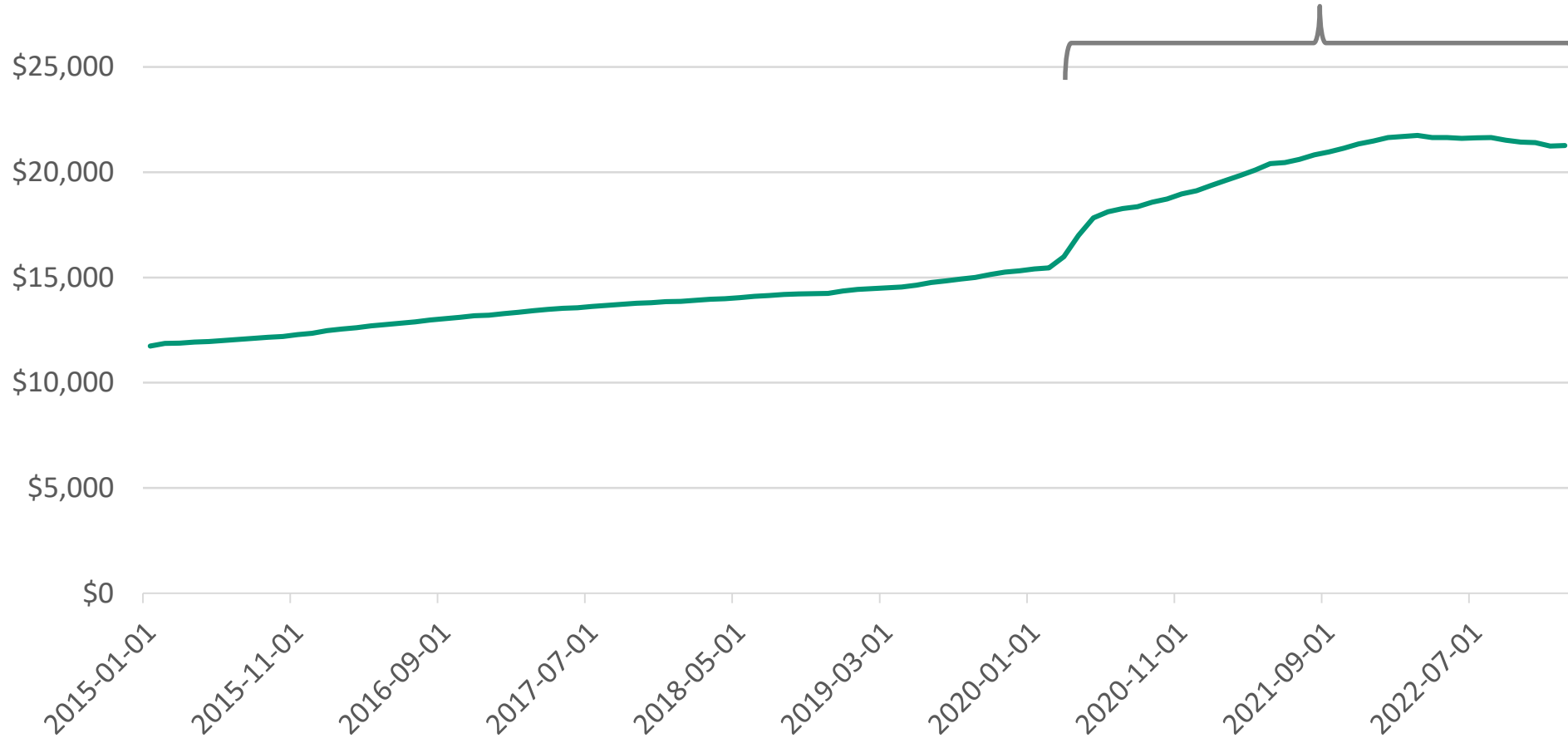


# M2 Money Supply

in Billions



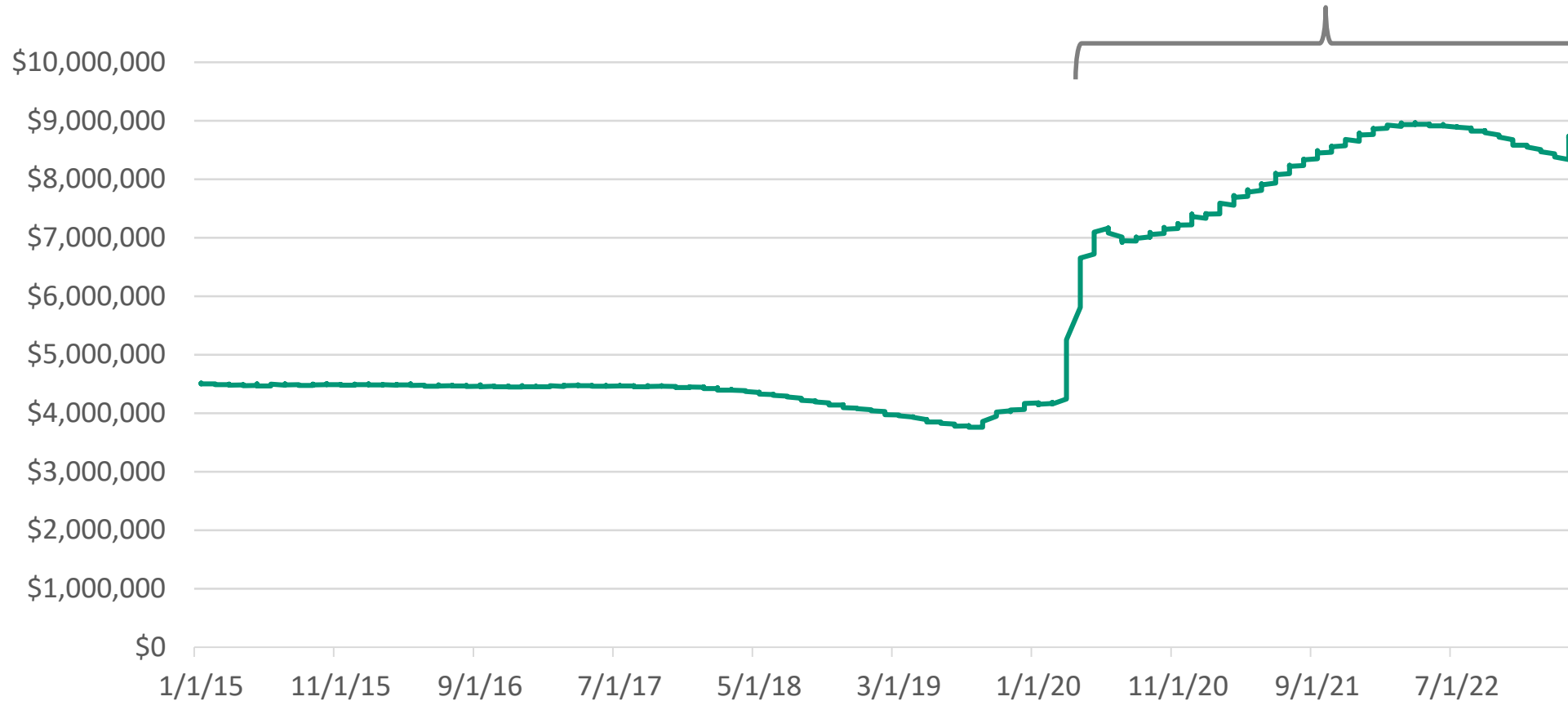
**+\$5.9  
Trillion**



# FED Total Assets

in Millions

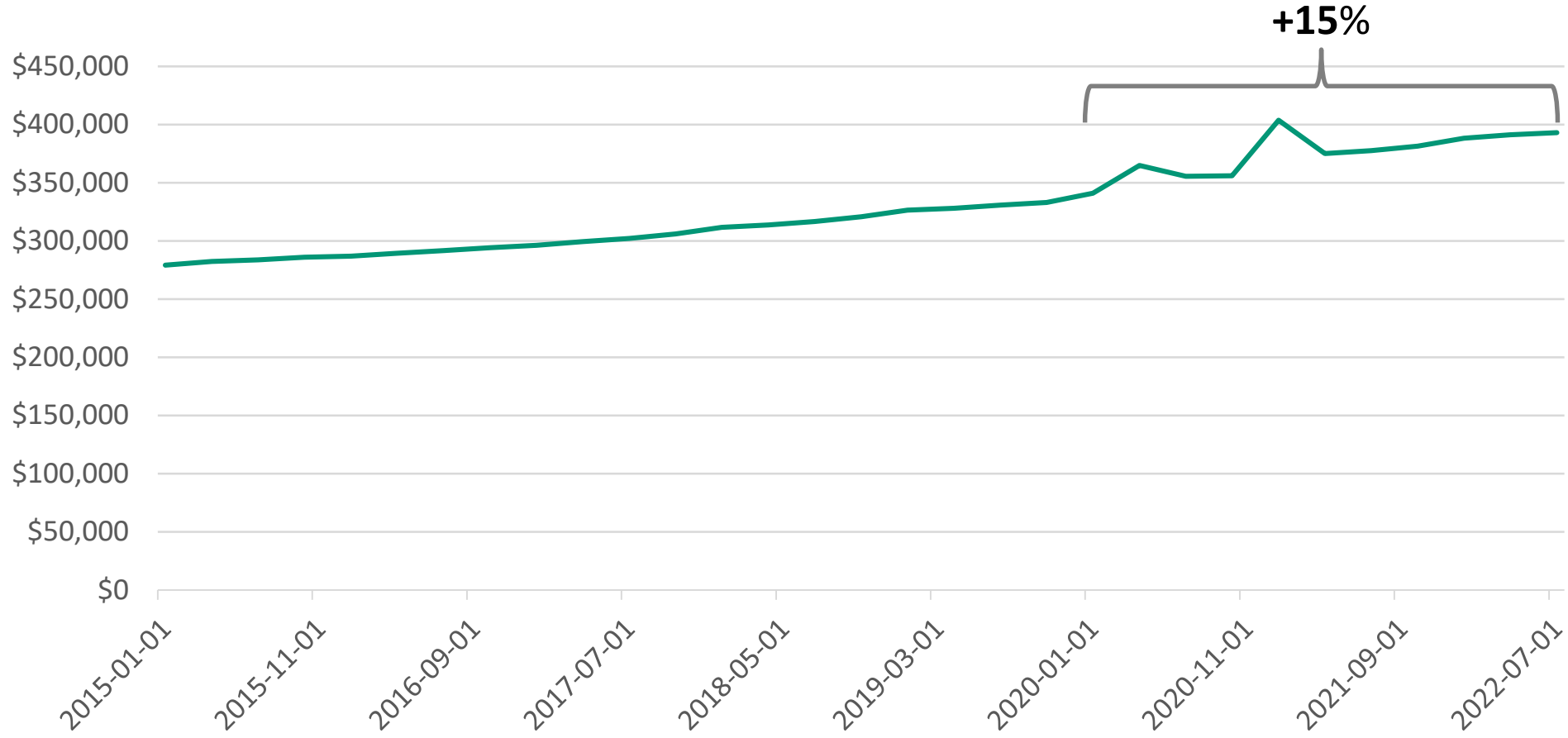
+\$4.5  
Trillion





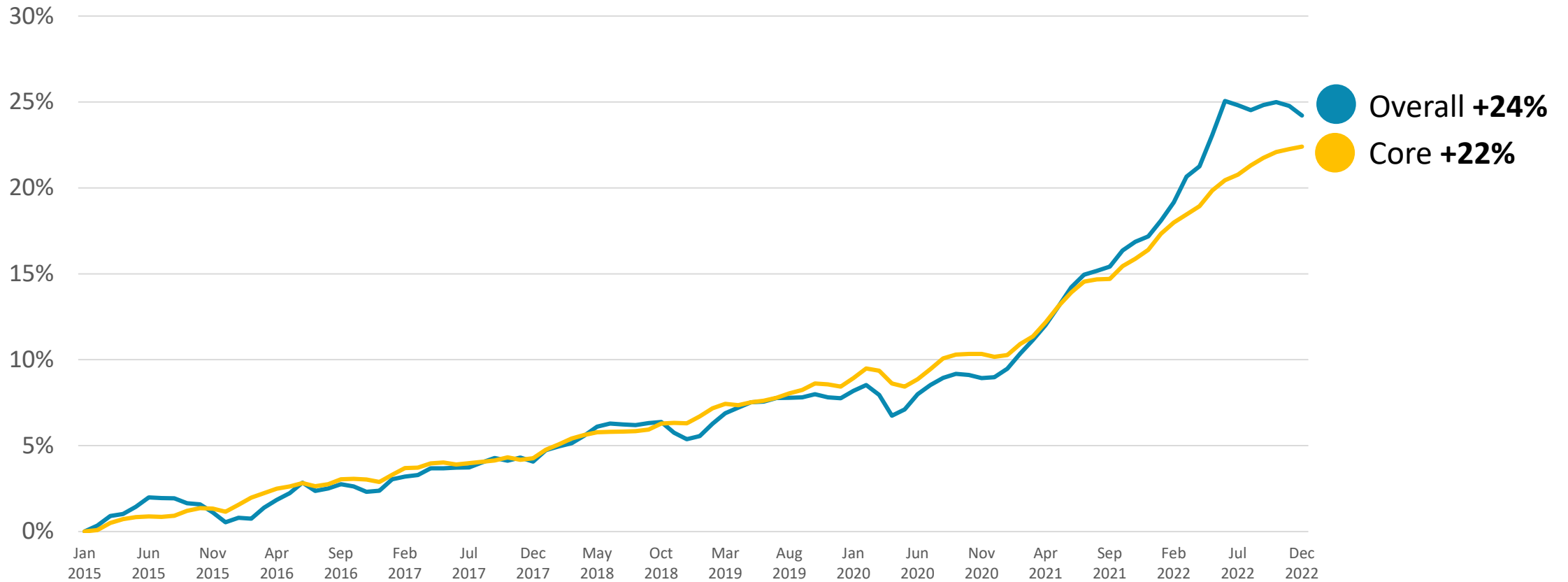
# Indiana Personal Income

in Millions



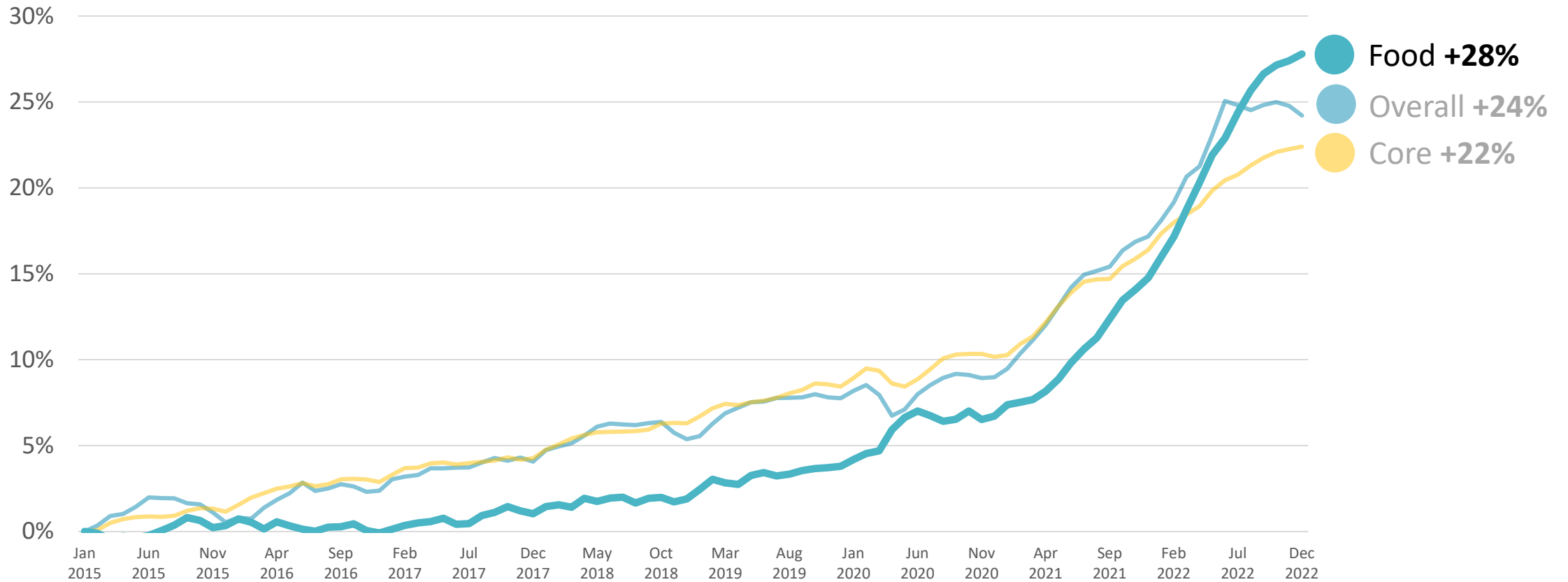
# Consumer Cost Increase

2015-2022



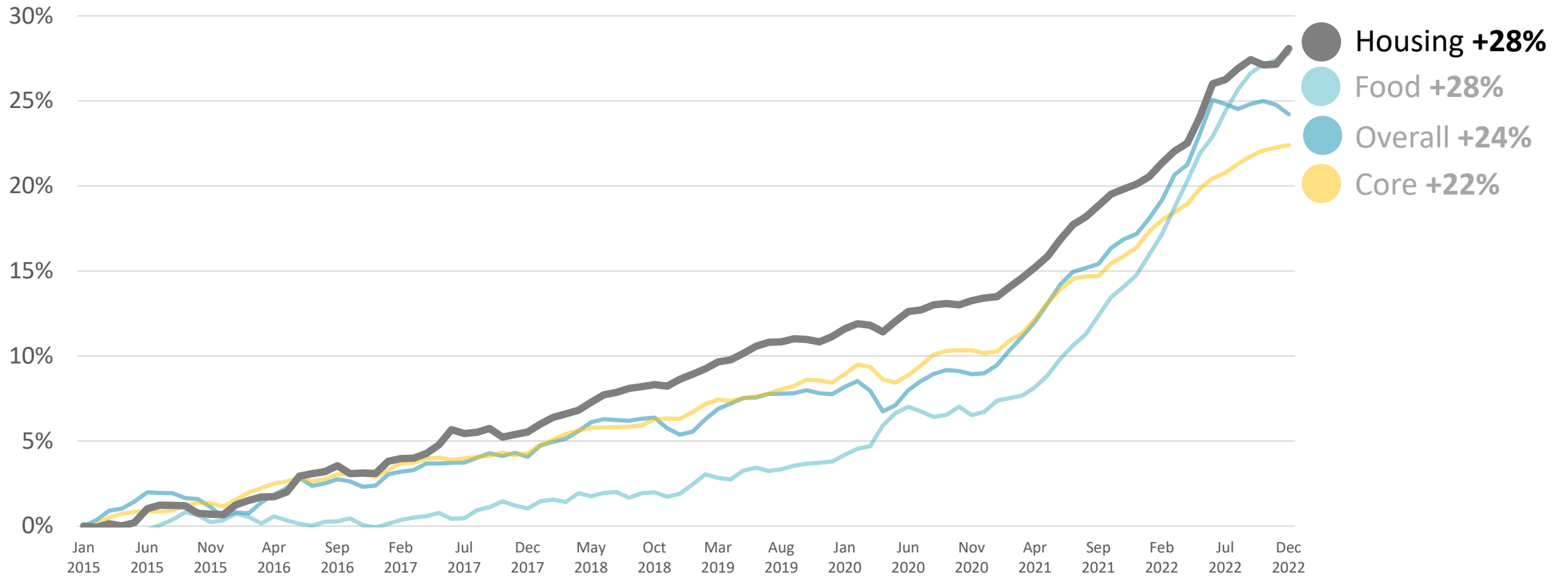
# Consumer Cost Increase

2015-2022



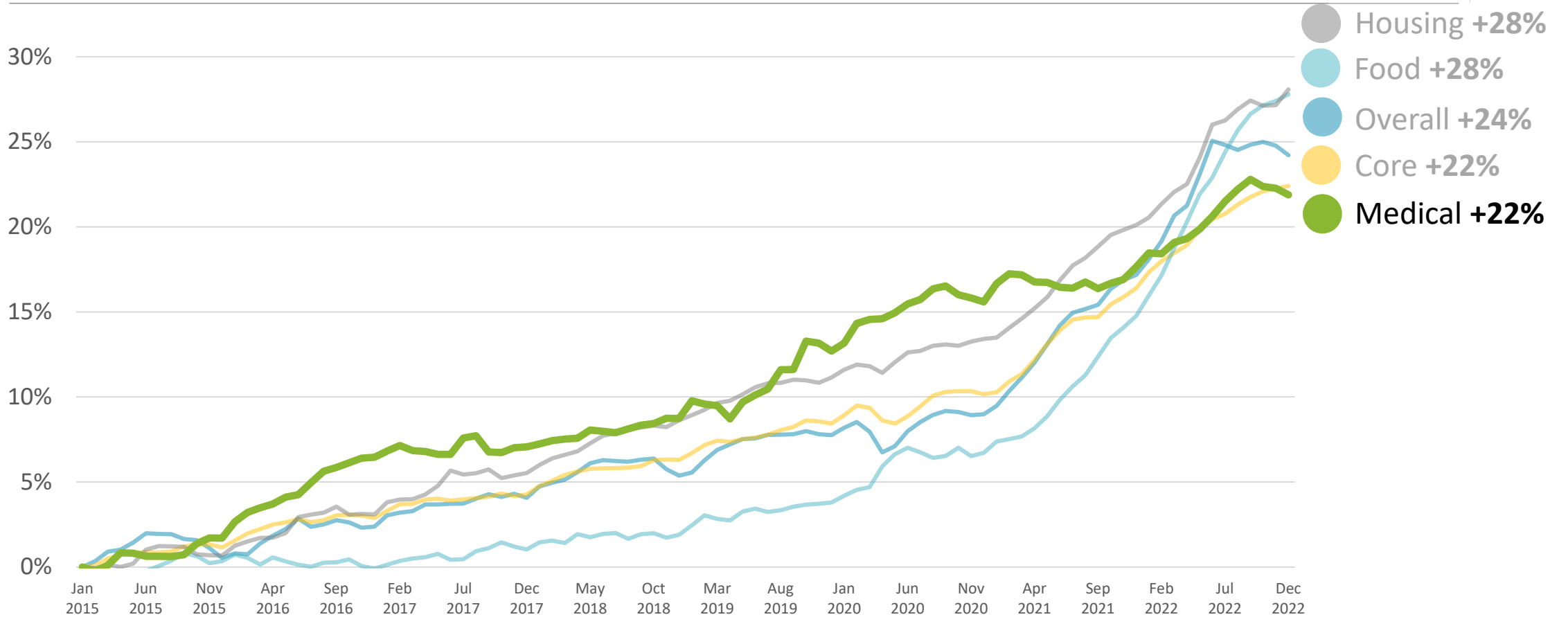
# Consumer Cost Increase

2015-2022



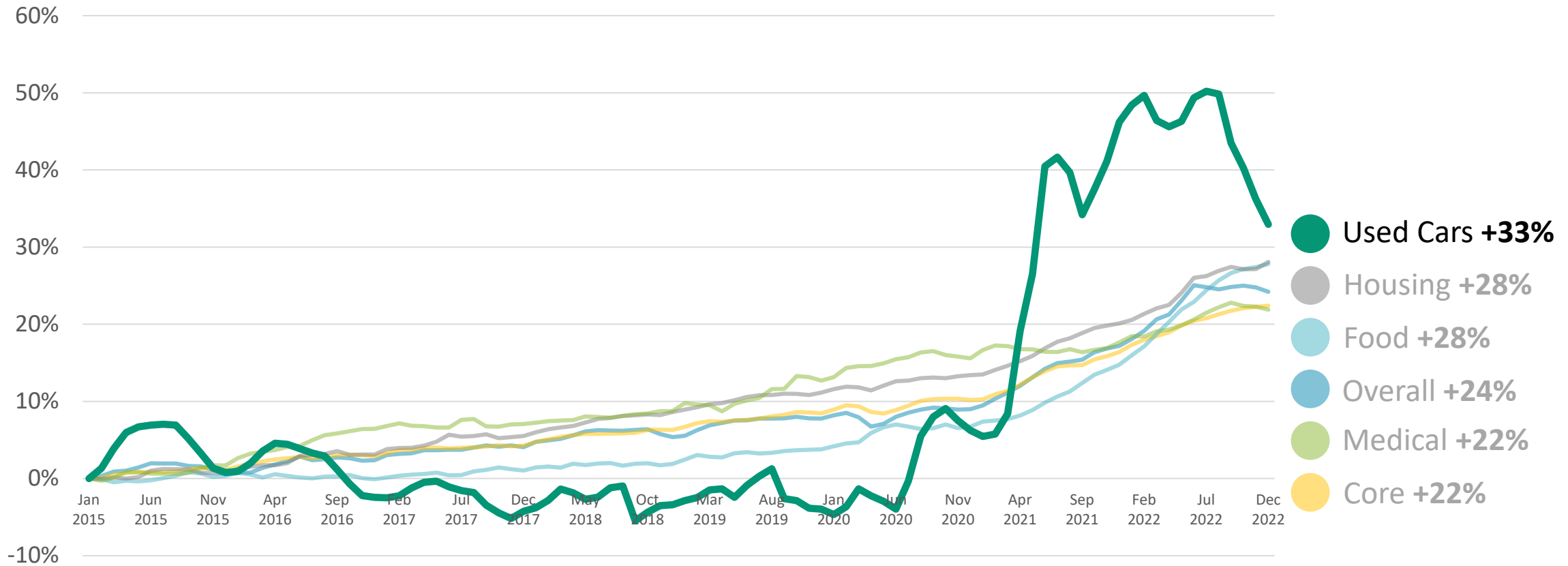
# Consumer Cost Increase

2015-2022



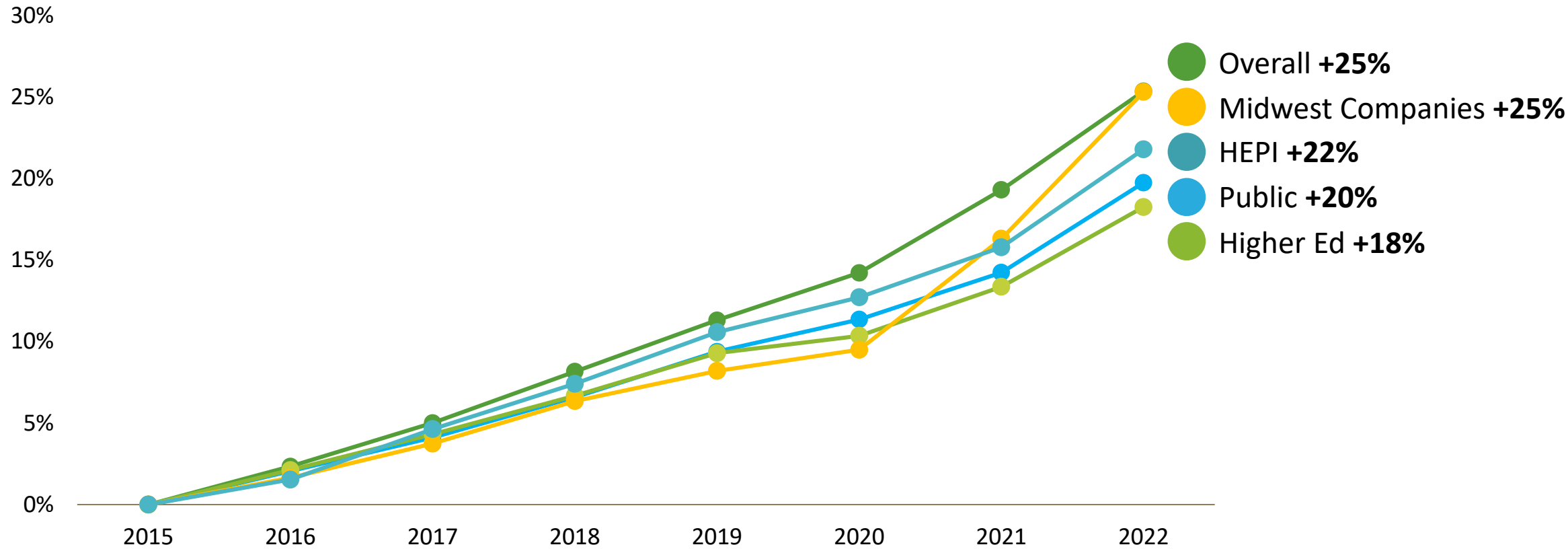
# Consumer Cost Increase

2015-2022



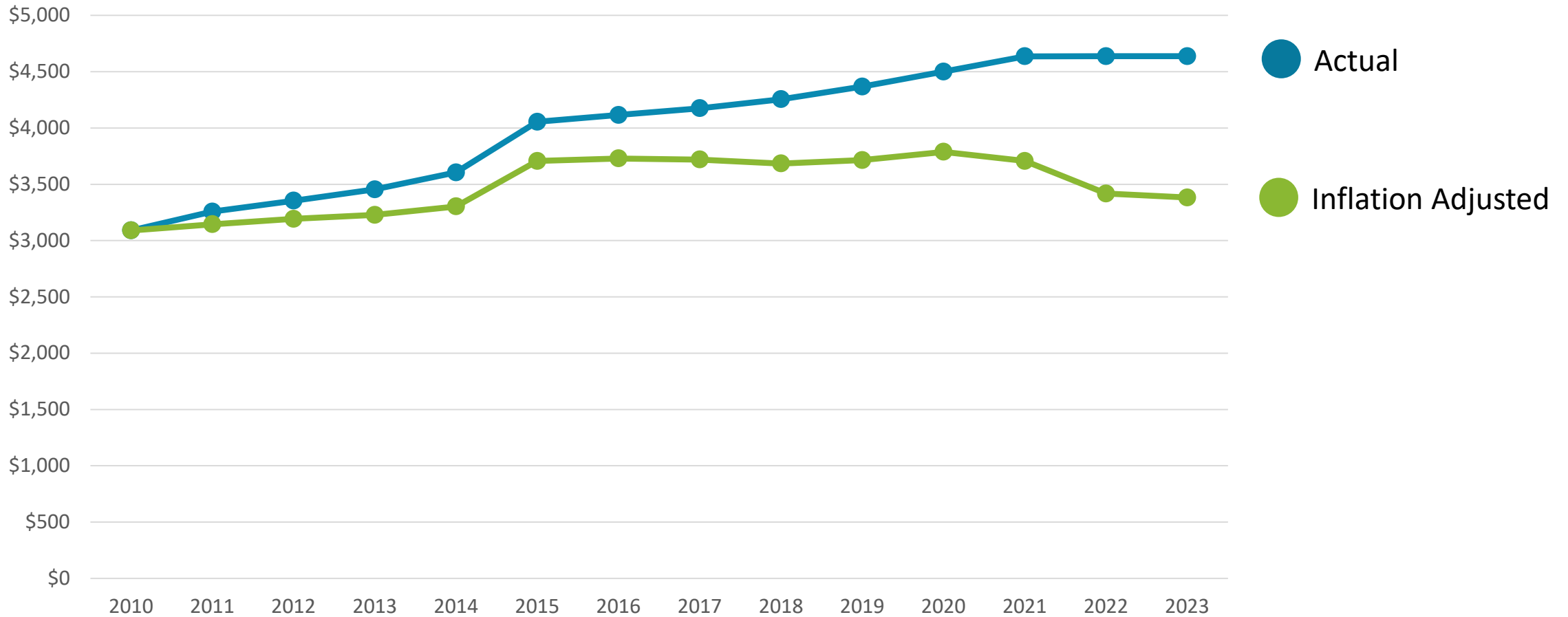
# Wage Inflation

2015-2022



# Tuition & Fees

Inflation Adjusted (2010-2023)



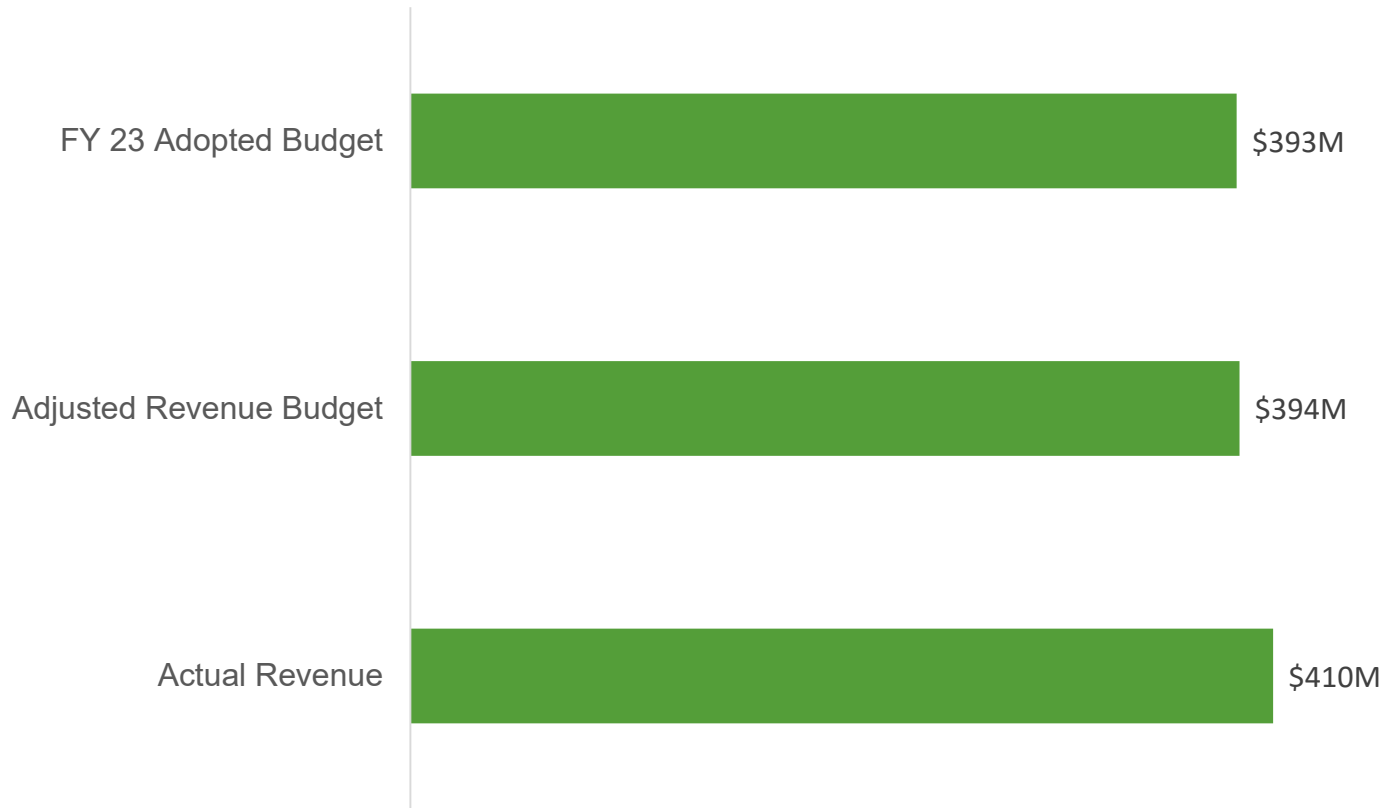




# FY 2023 Budget Update

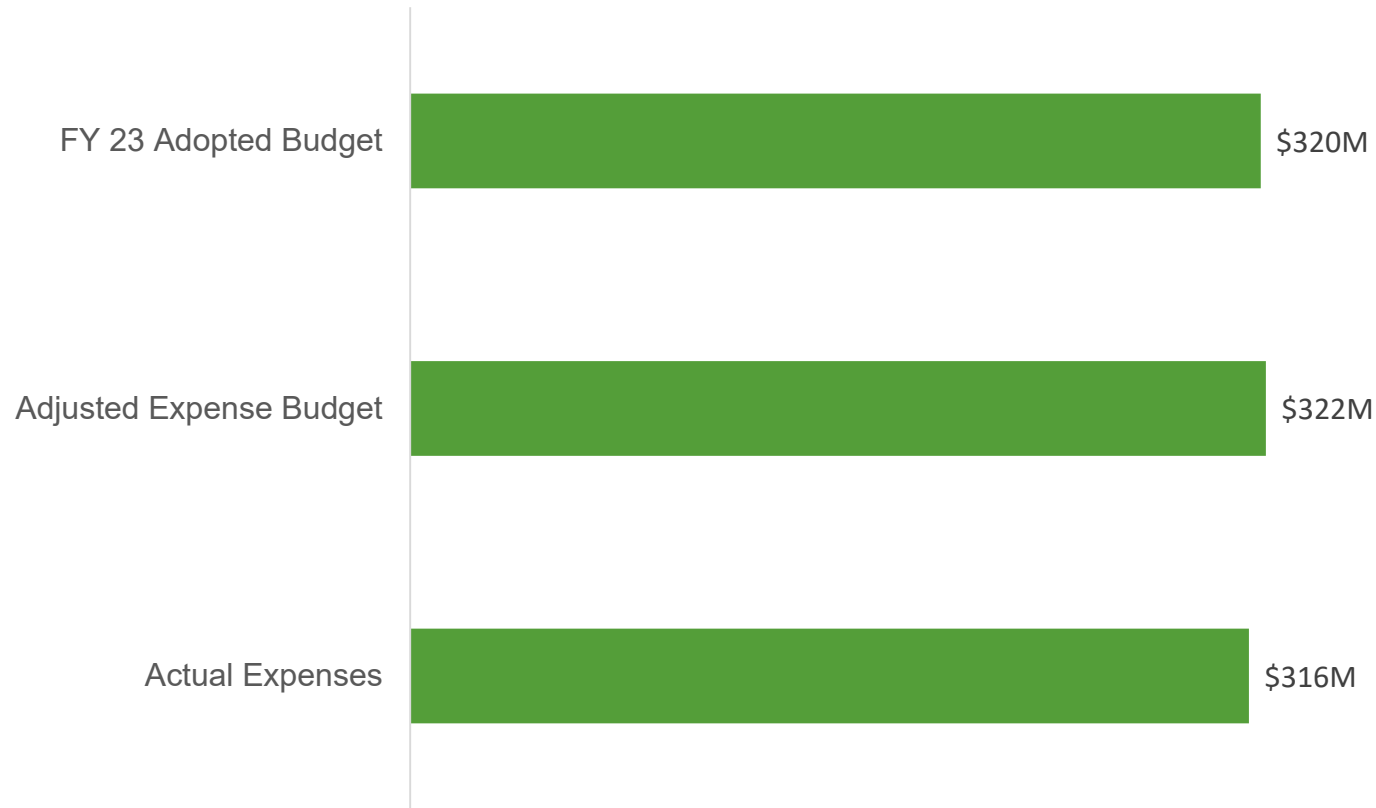
# FY 2023 Operating Revenue

February 2023



# FY 2023 Operating Expenses

February 2023



# Questions

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IVY TECH  
COMMUNITY COLLEGE

# Foundation Update

State Board of Trustees Meeting  
April 2023



# Ivy Tech Foundation

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**COURTNEY ROBERTS**

**IVY TECH FOUNDATION PRESIDENT**



# Agenda

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1

**Campaign Update**

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2

**Foundation Highlights & Campus Spotlight: Bloomington**

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3

**Day of Giving & Alumni Efforts**

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4

**Foundation Strategic Plan Update**

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5

**Foundation Board Recruitment**

---



# Invest IN Ivy Tech





# Fundraising Goal Results



INVEST  IVY TECH

\$305.3M



of \$285M  
campaign goal

Results Through 2.28.2023 - with 4 months to go

# INVEST IVY TECH Overview



Type	\$\$ to Raise In the Millions	Grand Total as of 2.28.2023	% to Goal
Grants	\$175	\$186.8	107%
All Other Gifts (Major Gift, Planned Gift, Annual Fund and Other)	\$110	\$118.5	108%
<b>Total</b>	<b>\$285</b>	<b>\$305.3</b>	<b>107%</b>

# Foundation Highlights



**\$51.0M Raised**

Fiscal Year 2023 Towards  
\$51.9M Goal



**\$500K - Bloomington**

IU Health Grant



**\$1M - Statewide**

United Healthcare



**\$500K - Indianapolis**

Salesforce Grant

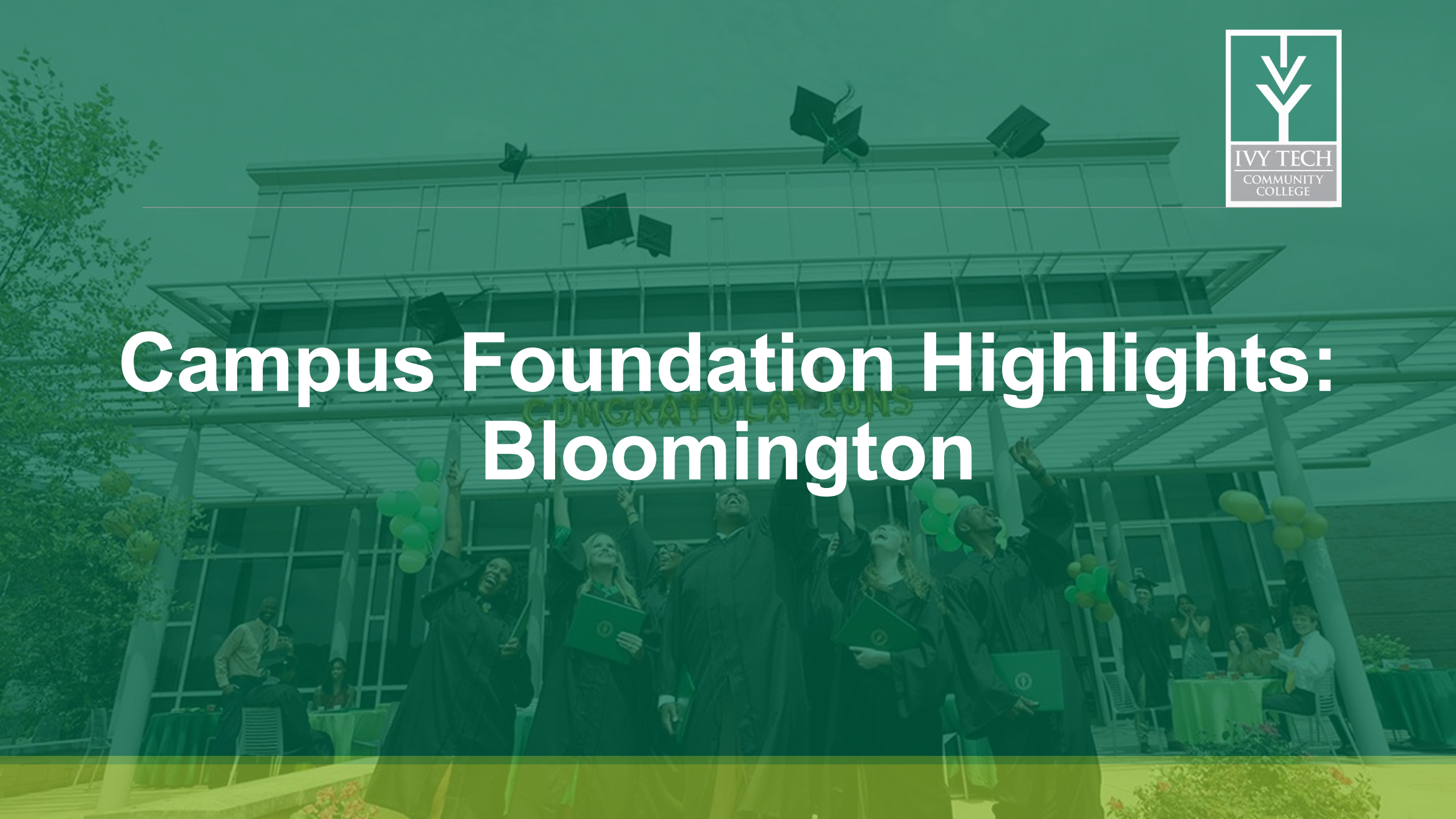


**FaceBook, LinkedIn,  
& Instagram**

Accounts Launched



# Campus Foundation Highlights: Bloomington



# Bloomington Spotlight

## Gifts/Grants

- \$500,000 Community Investment Initiative grant from IU Health South-Central Region
- \$1.3M bequest to support growth of nursing pipeline
- \$250,000-\$500,000 gift to provide scholarship support for low-income rural



# Bloomington Spotlight



## Programs

- Ivy Blooms Employee Campaign Sept.-Dec. 2022
- Scholarship Reception – March 21
- Circle of Ivy Recruitment Social – April 13
- Annual Cook Institute – April 19
- Outdoor Learning Lab





# Alumni and Annual Giving





# IVY TECH DAY

Give. Grow. Go. | April • 11 • 2023





# Ways to Get Involved



**Become a Social Ambassador and help spread the word to your network**



**Set up a Matching or Challenge gift in advance**

**For example: \$1,963 in celebration of the 60th Anniversary**



**Wear and Share your Ivy Tech Pride!**



**Get involved with your campus and community**



# IMPACT ON INDIANA

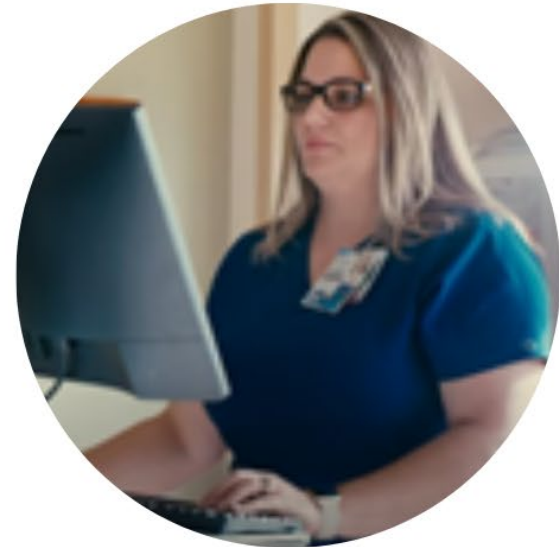
Ivy Tech and Our Communities



**Ashley Gurvitz,**  
Indianapolis Campus



**Bruce Calloway,**  
Bloomington Campus



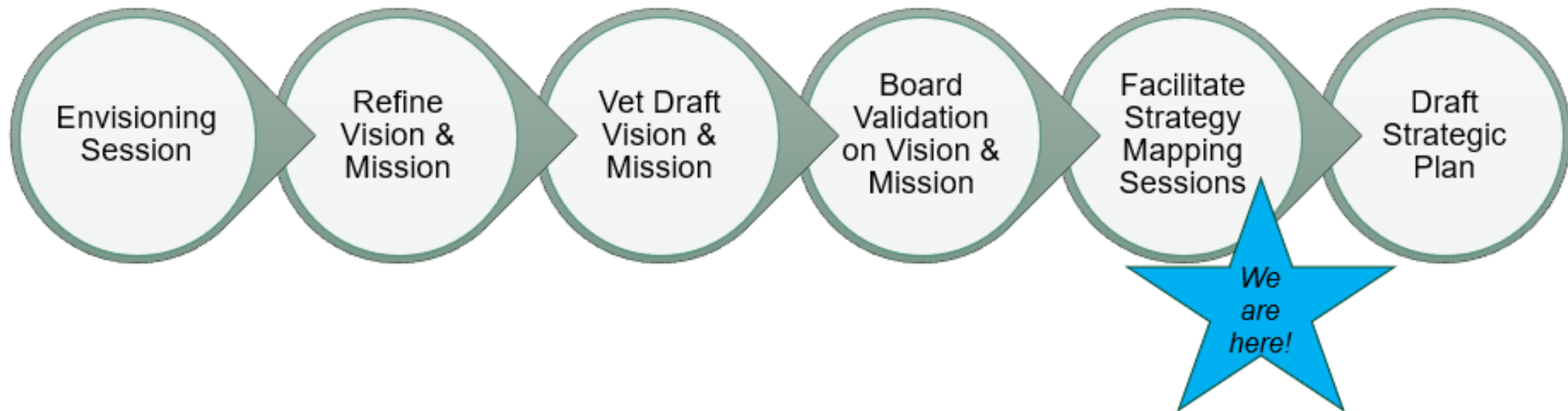
**Courtney Chastain,**  
Terre Haute Campus



# Foundation Strategic Planning



# Foundation Strategic Planning Process





# Board Recruitment



# Board Recruitment

## Foundation Board Nominations – Key Dates

- Nomination deadline – April 30
- Nominee interviews conducted in June
- Nominees presented to the full Foundation Board at Annual Meeting in September

## Foundation Recruitment Focus Areas

- Diversity
- Industry
- Campuses



**THANK YOU!**

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**IVY TECH**  
COMMUNITY COLLEGE

# Human Resources & Operations

State Board of Trustees Meeting  
April 2023





# Oracle Resolution

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MATT ETCHISON, SENIOR VICE PRESIDENT &  
CHIEF TECHNOLOGY OFFICER

# Oracle Resolution

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Annual Oracle software maintenance/support renewal

- Oracle database software is required to run Ellucian's Banner product, the current ERP system for the College
- Yearly renewal to remain in place until the complete Workday platform is implemented (HCM/FIN and Student)
- The yearly renewal period is May 11<sup>th</sup> through May 10<sup>th</sup> the following year
- Renewal cost is \$1,203,539.17



**IVY TECH**  
COMMUNITY COLLEGE

# Marketing & Student Communications

State Board of Trustees Meeting  
April 2023





# Agenda

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1

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**Commencement Marketing Materials**

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2

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**Commencement Communications**

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3

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**Summer/Fall Marketing Strategies**

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# Commencement Marketing

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JO CARLIN

VICE PRESIDENT RECRUITMENT, ENROLLMENT MANAGEMENT &  
MARKETING



# Commencement Materials

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## Statewide Materials

- Invite/Save the Date
- Social Graphics
- Slide Deck
- Video Backdrop & Lower Thirds
- Program
- Pinning Ceremony Booklet
- Podium Graphics

## Graduation Party Materials

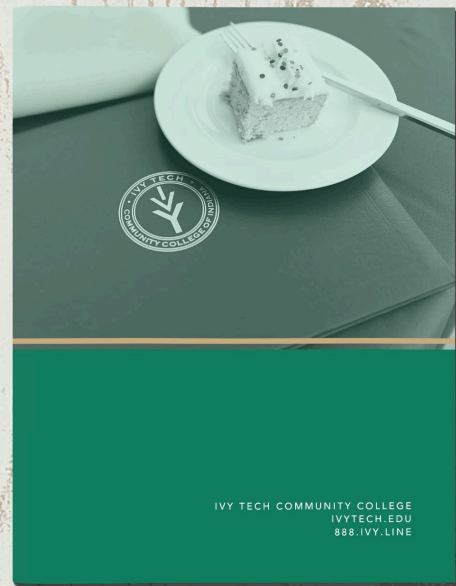
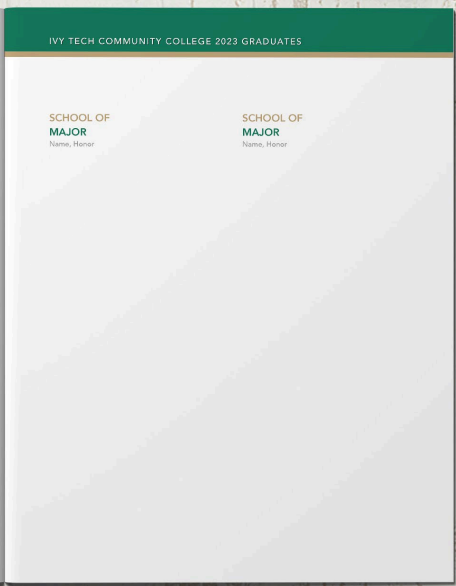
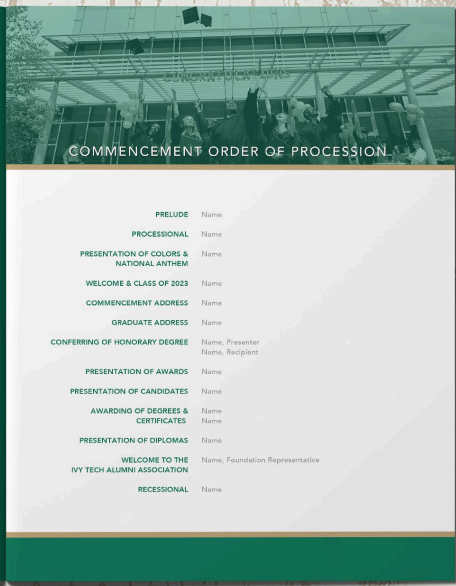
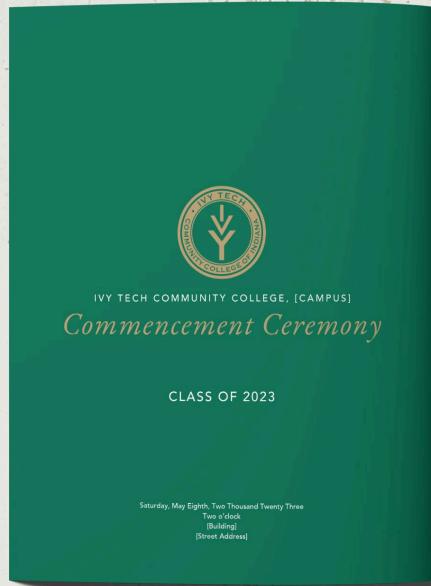
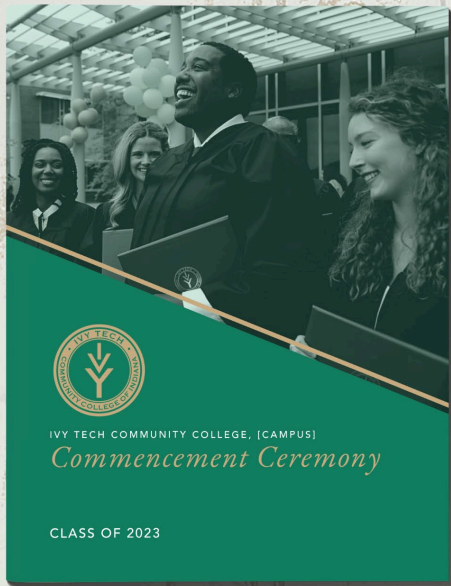
- Social Graphics
- Photo Frames
- Yard Signs



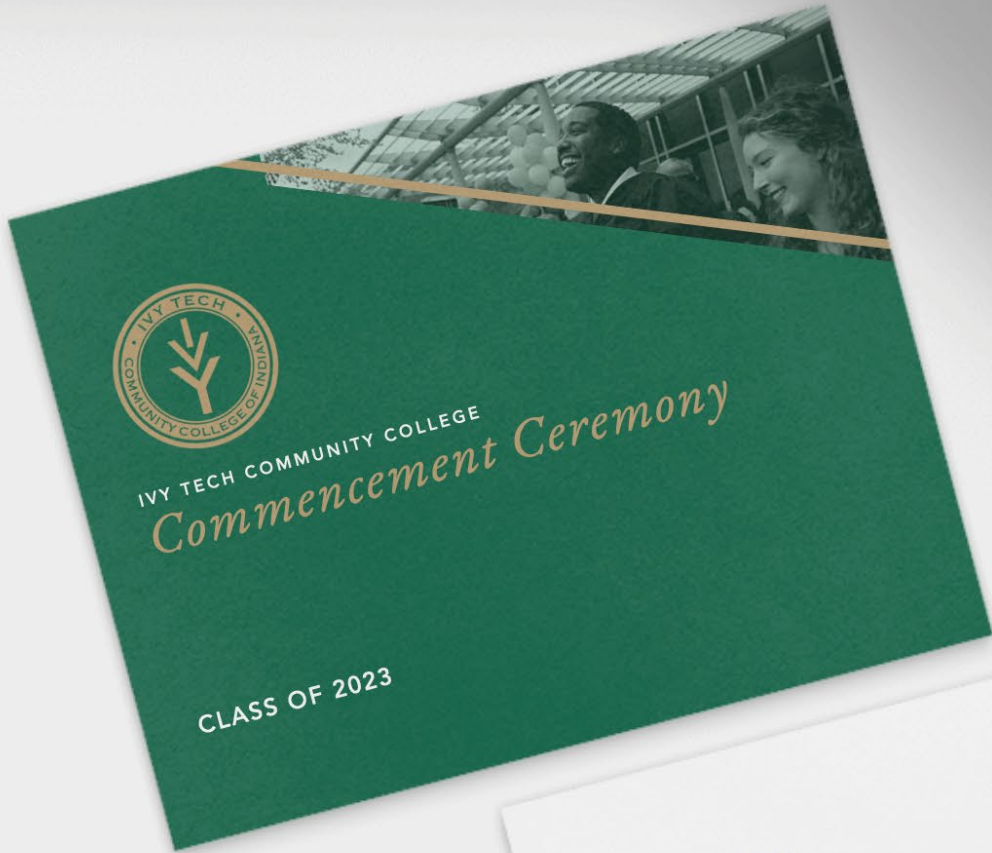
IVY TECH COMMUNITY COLLEGE, [CAMPUS]

# *Commencement Ceremony*

CLASS OF 2023










*Congratulations!*

CLASS OF 2023





IVY TECH COMMUNITY COLLEGE, [CAMPUS]  
*Commencement Ceremony*

*Save the Date*  
 05.02.2023  
 Subheading  
 Body

IvyTech.edu/Graduation



IVY TECH COMMUNITY COLLEGE, [CAMPUS]  
*Commencement Ceremony*

05.02.2023



IVY TECH COMMUNITY COLLEGE, [CAMPUS]  
*Commencement Ceremony*

CLASS OF 2023



*Commencement Ceremony*  
**CLASS OF 2023**



IVY TECH COMMUNITY COLLEGE, [CAMPUS]  
*Commencement Ceremony*  
 05.08.2023


CLASS OF 2023



IVY TECH COMMUNITY COLLEGE, [CAMPUS]  
*Commencement Ceremony*

CLASS OF 2023

Saturday, May Eighth, Two Thousand Twenty Three



IVY TECH COMMUNITY COLLEGE, [CAMPUS]  
*Pinning Ceremony*

CLASS OF 2023

**ABOUT IVY TECH**  
 Ivy Tech Community College is Indiana's largest public postsecondary institution and the nation's largest singly accredited statewide community college system, accredited by the Higher Learning Commission. Ivy Tech has campuses throughout Indiana serving thousands of students annually online. It serves as the state's engine of workforce development, offering associate degrees, short-term certificate programs, industry certifications, and training that aligns to the needs of the community. The College provides seamless transfer to other colleges and universities in Indiana, as well as out of state, for a more affordable route to a Bachelor's degree.

# Commencement Communications

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JO CARLIN  
VICE PRESIDENT RECRUITMENT, ENROLLMENT MANAGEMENT &  
MARKETING

# Commencement Communications

## New Graduation Application Journey

- Statewide Plan
- Two Audiences
  - Spring Grads
  - Fall Grads
- 5 Touch Points
  - 2 Texts
  - 3 Emails



Sarah,

Commencement is right around the corner, but you need to apply to graduate before receiving your diploma! The process to graduate is quick and easy. Take a look at the steps below:

- Login to [MyIvy](#)
- Click the *Tools and Resources* tab
- Choose *Apply to Graduate*

Then, follow the instructions to select your curriculum, name to appear on the diploma, mailing address, and whether you will be attending the commencement ceremony.

Please apply to graduate as soon as you can! If you have additional questions, visit [ivytech.edu/graduation](http://ivytech.edu/graduation) and choose your campus for more detailed information.

We look forward to celebrating with you!

Visit [ivytech.edu/graduation](http://ivytech.edu/graduation)

# Summer & Fall Registration Campaign

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JO CARLIN  
VICE PRESIDENT RECRUITMENT, ENROLLMENT MANAGEMENT &  
MARKETING

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Registration for the Summer and Fall semesters opens Monday, March 20.

Secure your spot in the classroom early! This allows you to build a schedule that works best for you.

**MARK YOUR  
CALENDARS  
for **March 20!****



**Summer & Fall  
Registration**



# Summer & Fall Registration

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**Registration:** Opened March 20

**Campaign Dates:** March 1 – August 31

**Geography:** Indiana

## Target Audiences

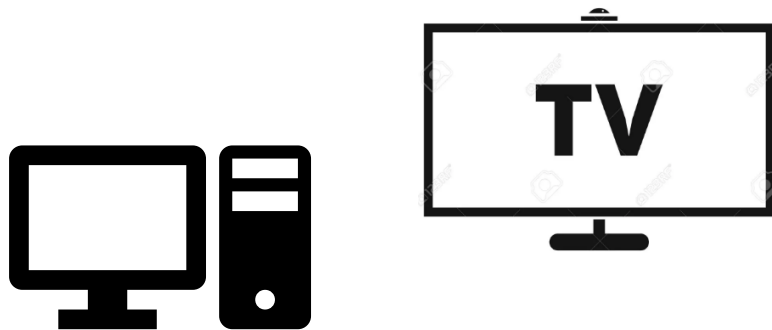
- Current students
- Opportunities
- Leads
- Guests
- Dual Credit/Enroll
- FAFSA Filers



# Summer & Fall Registration

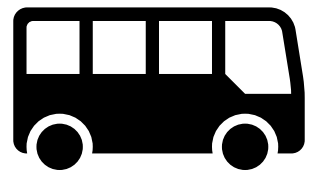
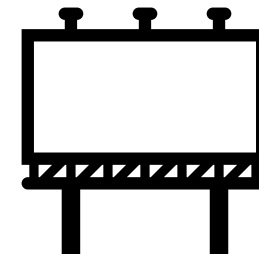
## Communications:

- Text
- Email
- Direct Mail
- Phone calls



## Paid Strategies:

- Digital
- OTT
- Outdoor
- TV





# Summer & Fall Registration

**92% OF ALUMNI WOULD CHOOSE IVY TECH AGAIN**

**IVY TECH**  
COMMUNITY COLLEGE

AUDREY B. | 1997 GRAD AT ELI LILLY AND COMPANY

A promotional banner featuring a woman in a blue blazer. The text is overlaid on a green background on the left side of the image.

**8,000+ HEALTHCARE GRADUATES EACH YEAR**

**IVY TECH**  
COMMUNITY COLLEGE

TIFFANY W. | 2020 NURSING GRAD

A promotional banner featuring a woman in blue scrubs and glasses. The text is overlaid on a green background on the left side of the image.

**IVY TECH**  
COMMUNITY COLLEGE

**HIGHER EDUCATION THAT'S BUILT AROUND YOU**

**REGISTER NOW**

JIMMY M. | 2007 GRAD

A promotional banner featuring a man in a dark jacket and glasses. The text is overlaid on a green background on the left side of the image.

**IVY TECH**  
COMMUNITY COLLEGE

**70+ PROGRAM OPTIONS, ONE MEANT FOR YOU**

**EXPLORE PROGRAMS**

WILLIAM F. | 2013 GRAD

A promotional banner featuring a man in a dark jacket standing in front of server racks. The text is overlaid on a green background on the left side of the image.

# School Spotlight: Career Link



**June**

Explore Your  
Career Link

**July**

What's New  
In... emerging  
fields and  
more

**August**

Explore  
Employer  
Connections

# Enrollment & Career Link

Cross Collaboration



## Applicant Conversion

- Enrollment checklist
- Career Link Coaches in Ivy Connect

## Retention and Completion

- General Studies and Undecided Students support

**THANK YOU!**

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**IVY TECH**  
COMMUNITY COLLEGE

# Workforce Development

State Board of Trustees Meeting  
April 2023





IVY TECH  
COMMUNITY COLLEGE

# HIGHER EDUCATION

at the *SPEED OF LIFE*





# Agenda

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1

**Understanding Employer Investment**

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2

**Maximizing the Value of Non-Credit Offerings**

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3

**IT Academy**

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4

**Blurring the Lines Between Credit and Skills Training**

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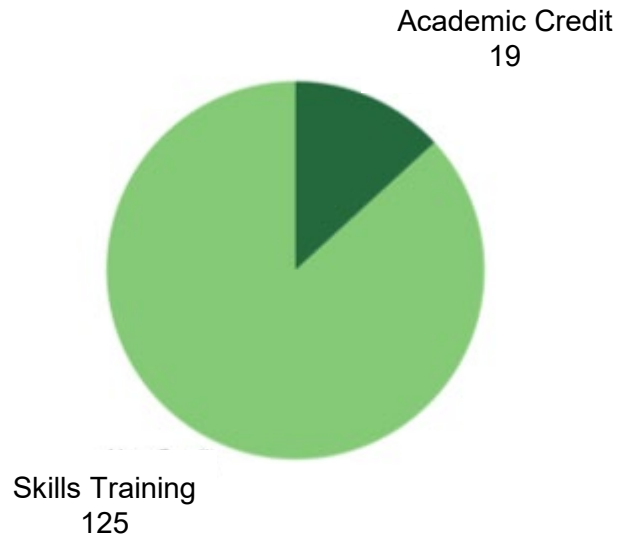
# Employer Investment



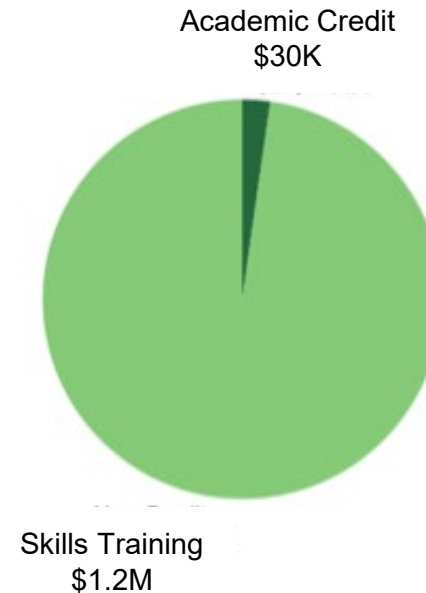
# Employer Investment Report Contracted Services



Count of Contracts = 144



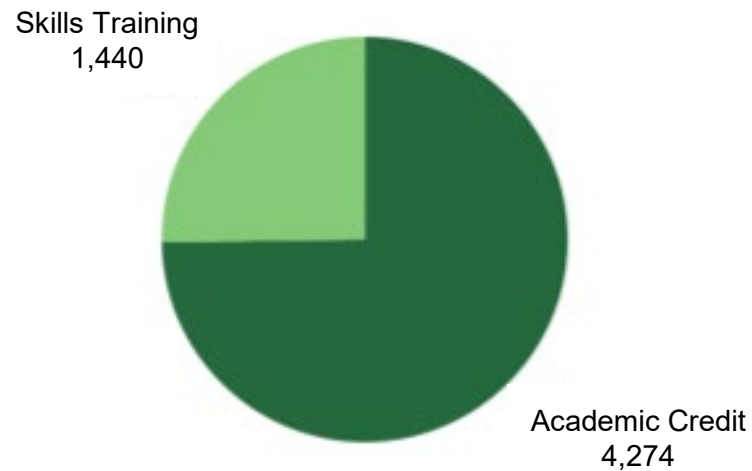
Employer Investment = \$1.2M



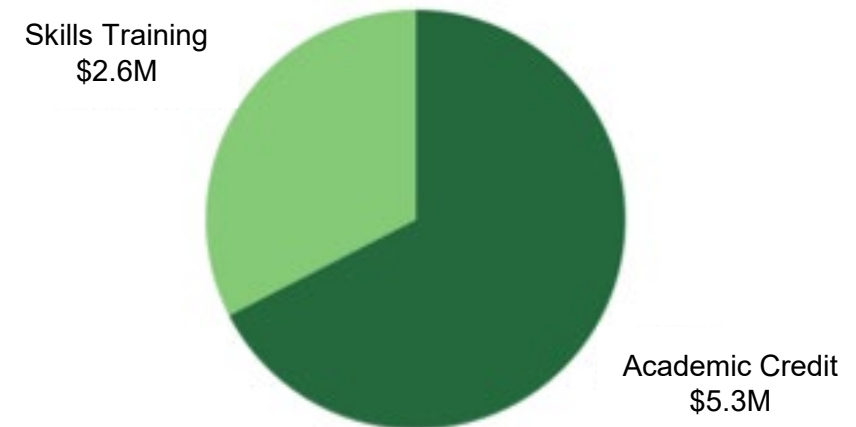
# Employer Investment Report Sponsored Students



Number of Students = 5,712



Employer Investment = \$7.9M




A photograph of a graduation ceremony at a modern building. Graduates in black gowns are celebrating, some throwing their caps. A banner on the building reads "CONGRATULATIONS". The scene is decorated with green and yellow balloons. The image has a semi-transparent green overlay at the bottom.

# Renaming Non-Credit Offerings to Maximize Value

DIVE BRIEF

# More than half of jobs don't need 4-year degree requirements, report says

Published March 9, 2023

 **Kathryn Moody**  
Senior Editor

[in](#) [f](#) [t](#) [p](#) [e](#)



LEADERSHIP

## Skills Matter More Than Degrees In New US Chamber Of Commerce Foundation Report



**Harvard Business Review**

Hiring And Recruitment | **The New-Collar Workforce**

Hiring And Recruitment

### The New-Collar Workforce

There's a huge, capable, and diverse talent pool out there that companies aren't paying nearly enough attention to: workers without college degrees. It's time for a skills-first approach to hiring and people management. by Colleen Ammerman, Boris Groysberg, and Ginni Rometty

From the Magazine (March-April 2023)

# Today's Workplace is Demanding Different Skills

Skills-based Training Needs Continue to Grow

# Skills Training

- Reinforces the value of non-credit education
- Creates a clear path for every student
- Responds to real-time employer needs



A photograph of a graduation ceremony at IT Academy. Graduates in black gowns and caps are celebrating, with some throwing their caps into the air. The scene is set outdoors in front of a modern building with a glass facade. There are green and yellow balloons and tables with green tablecloths in the background. The text "IT Academy" is overlaid in white on the image.

# IT Academy

# Agenda – IT Academy Update



- IT Academy in the Strategic Plan
- IT Academy Timeline
- Demo of Salesforce/Appinium Learning Platform





# Strategic Plan Goals

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# Workforce & Careers



## Innovate in response to changing employer needs

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### **Strategy 1:**

Ensure every student discovers and pursues a high-impact career aligned with their interests.

### **Strategy 2:**

Accelerate program expansion and implementation in response to real-time employer needs.

### **Strategy 3:**

Integrate intentional pathways between academic credit and Skills Training offerings.

### **Strategy 4:**

Co-Create talent pipelines

# There is a strong demand for technical talent



Indiana must grow and develop the state's workforce adding **41,000+** tech workers by **2030**.

Ivy<sup>+</sup> IT Academy

# Pilot Partners & Programs



## Q2 Partnerships



### Google

- 50 seats first cohort, statewide
- 950 additional seats in Q2
- Online, Coursera



### Apple

- Muncie Campus
- Swift/iOS launch

## Q3 Launch



### Salesforce

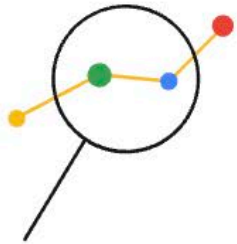
- Training seats available for IT Academy

Grow with Google

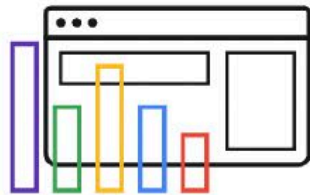
Ivy+ IT Academy

# Google Career Certificates

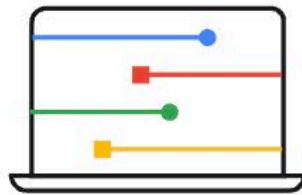
Prepare for a new career in a high-growth field in three to six months, no experience required. You'll get professional training designed by Google, along with the opportunity to connect with top employers that are currently hiring.



Data  
Analytics



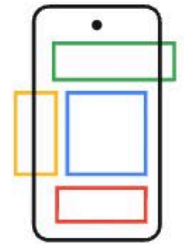
Digital Marketing  
& E-commerce



IT  
Support



Project  
Management



UX  
Design



Google | Ivy+ IT Academy

Put your skills to work

Join the Google Career Certificate Program.



Google | Ivy+ IT Academy

Be job ready  
in 3-6 months.

Google Career Certificates

# Google Launch – Free to Hoosiers

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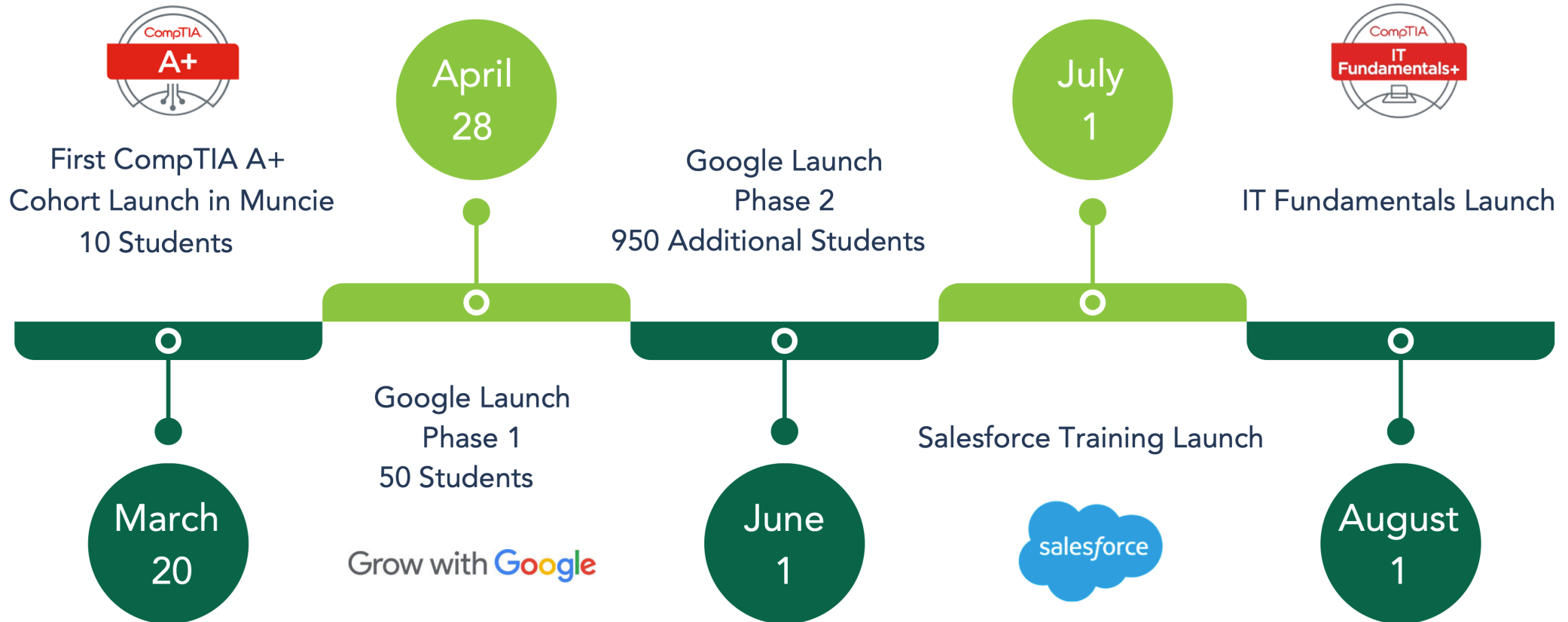


Google | Ivy+ IT Academy

Sign up for  
Google Career Certificates  
today.

A.B. New Features  
Specific timing

# IT Academy Launch Timeline





# Questions?



A photograph of a graduation ceremony taking place on a modern, multi-story building's terrace. Graduates in black gowns and mortarboards are celebrating, with several mortarboards tossed into the air. Some graduates are holding green diplomas. The scene is decorated with green and yellow balloons. In the background, other people are seated at tables with green tablecloths, watching the ceremony. The overall atmosphere is festive and celebratory.

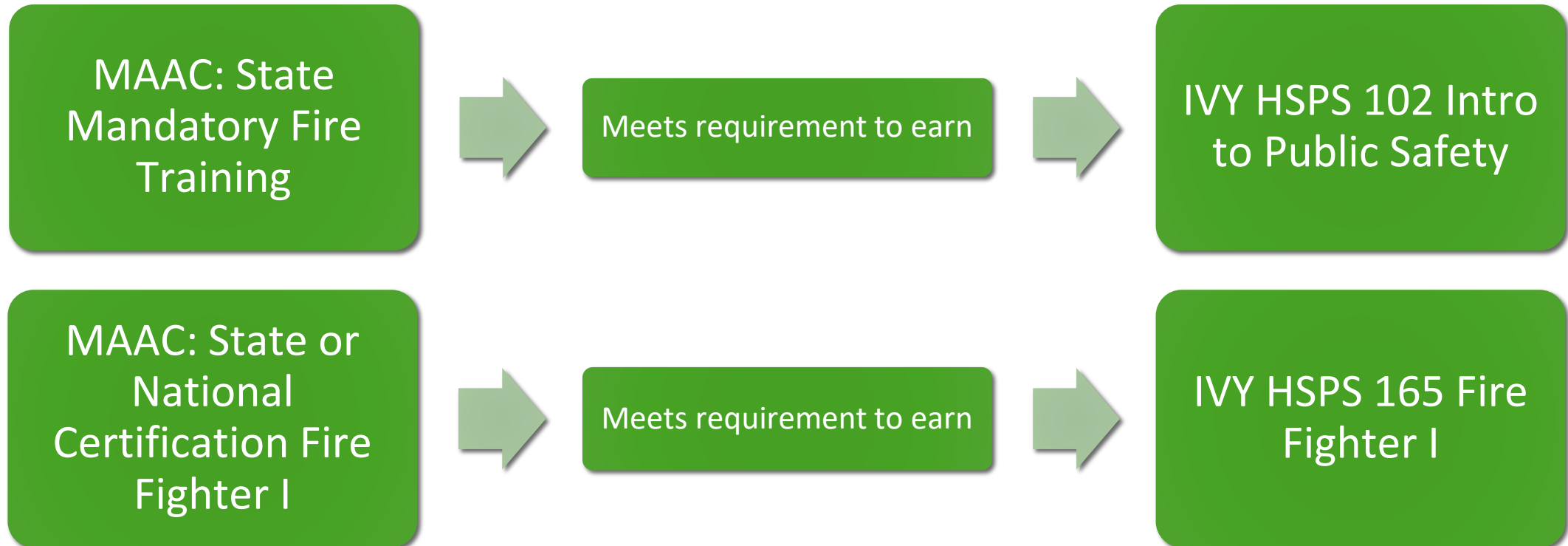
# Blurring the Lines Between Credit and Skills Training

# Emergency Services Workforce Training

Valparaiso Campus and MAAC Foundation-  
Emergency Services Training Campus  
Partnership



# Case Study: MAAC



# Joint Recruitment Efforts

You have already  
earned most of a  
degree.

Don't miss the  
opportunity!



## **FIRE SCIENCE**

Associate Degree and  
Technical Certificate options



## **PARAMEDIC SCIENCE**

Associate Degree and  
Technical Certificate options

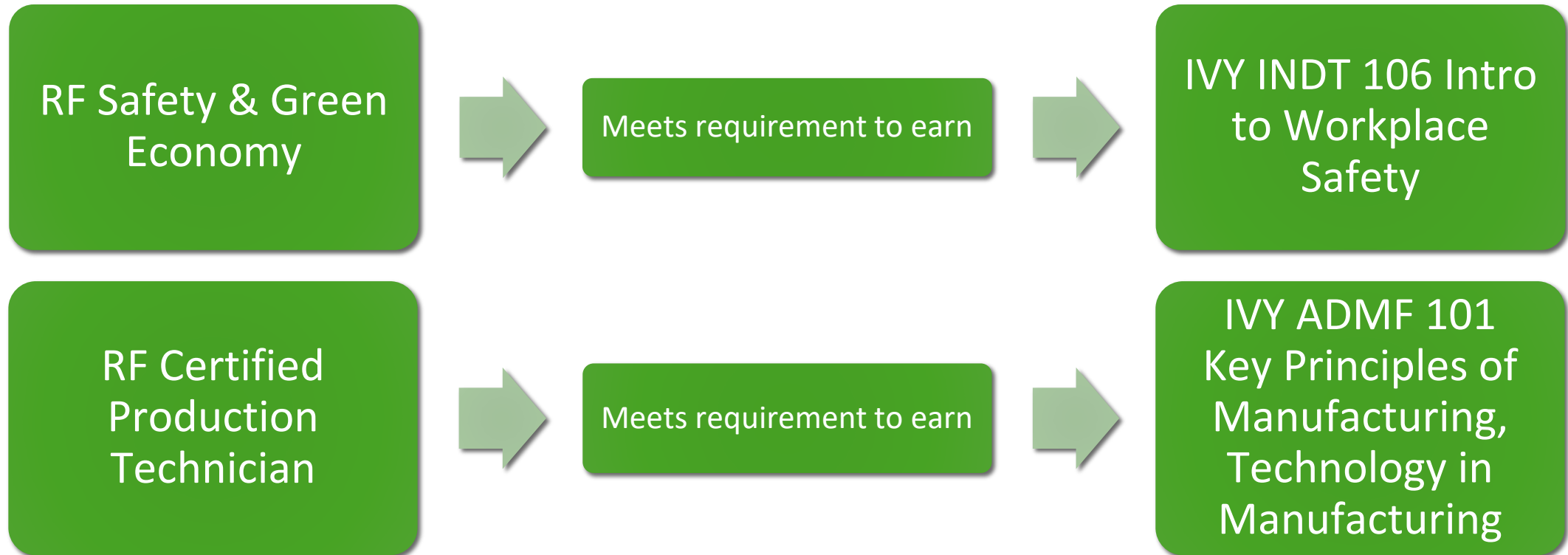
# **Elevating Hope and Second Chances**

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Indianapolis Campus and RecycleForce Partnership

A solid green horizontal bar at the bottom of the slide.

# Case Study: RecycleForce





# Congratulations!



Did you know that your CPT certification can turn into six CREDITS towards coursework from Ivy Tech Community College?

Industrial Electrical Certificate Example			
ADMF 101	Key Principles of Advanced Manufacturing	3	✓
ADMF 102	Technology in Advanced Manufacturing	3	✓
INDT 103	Motors and Motor Controls	3	
INDT 113	Industrial Electrical	3	
INDT 125	Industrial Wiring Principles	3	
INDT 204	Electrical Circuits	3	
INDT 205	Programmable Automation Controls	3	
		Total 21	credits

We would love to help you **take the next step** towards earning your **Certificate**.  
Learn more by contacting [indy-careerlink@ivytech.edu](mailto:indy-careerlink@ivytech.edu)







# Questions?



**IVY TECH COMMUNITY COLLEGE  
SPONSORED PROGRAM FUNDS  
January 1, 2023 THROUGH February 28, 2023**

Grant Number	Campus	Title or Description	Source	Amount	Original Effective Date	Expiration Date
<b><u>Competitive</u></b>						
R03934	Systems Office	901 Strada Gateway Course Faculty 23	Strada Education Network, Inc	\$ 75,000.00	1/9/2023	12/15/2023
R03942	Indianapolis	181 Lilly Brother 2 Brother 23-25	Eli Lilly and Company Foundation, Inc.	\$ 780,000.00	1/1/2023	12/31/2025
R03944	Muncie	161 NSF Broadening Participation in Computing 22-24	National Science Foundation	\$ 238,327.00	9/1/2022	8/31/2024
R03945	Kokomo	151 Youth Career Connection	JobWorks, Inc.	\$ 76,925.00	10/3/2022	3/31/2023
R03893	South Bend	121 SLRG IN Parenting Institute 2022-2024 (increase)	Indiana Parenting Institute of St Joseph County	\$ 162,569.87	1/1/2022	6/30/2023
R03946	Kokomo	151 NCIRPC READI-Industry 4.0 Training Lab	North Central Indiana Regional Planning Council, Inc.	\$ 1,000,000.00	10/4/2022	12/31/2026
R03516	Central Indiana	181 USDOE TRIO SSS 2020-25	US Department of Education	\$ 275,105.00	9/1/2020	8/31/2025
R03951	Muncie	161 BBF Early Childhood Education-Clearline	Ball Brothers Foundation	\$ 5,000.00	1/2/2023	12/31/2023
R03952	Central Indiana	181 Salesforce Ivy+ Career Link 23-25	Salesforce Foundation	\$ 500,000.00	1/1/2023	12/31/2025
R03953	Fort Wayne	131 Dual Enrollment Scholarships-Cole Foundation 2022-2025	Olive B Cole Foundation Inc	\$ 150,000.00	8/1/2022	7/31/2025
R03954	Franklin	182 American Water Franklin Flex Lab Equipment 22	American Water Charitable Foundation	\$ 25,000.00	1/2/2023	12/29/2023
R03955	Columbus	201 IAC APS Library ComicCon 2022-23	Indiana Arts Commission	\$ 1,500.00	7/1/2022	6/30/2023
R03956	Franklin	182 Purdue IN-MaC Advanced Manufacturing Equipment 22-23	The Trustees of Purdue University	\$ 2,000.00	11/10/2022	5/31/2023
R03957	Lafayette	141 Delta Dental Fnd Clinic Supplies 22-23	Delta Dental Foundation	\$ 4,000.00	11/15/2022	11/15/2023
R03958	Lafayette	141 Caterpillar Fnd SACA 23: LAF, FRA, MUN	Caterpillar Foundation	\$ 135,000.00	1/1/2023	12/31/2023
R03871	Evansville	221 DWD Adult Basic Education Continuation 22-23	Indiana Department of Workforce Development	\$ 82,868.00	7/1/2022	6/30/2023
R03872	Evansville	221 DWD Adult Ed HSE Test Fees 22-23	Indiana Department of Workforce Development	\$ 1,150.00	7/1/2022	6/30/2023
Competitive Total:				\$ 3,514,444.87		
<b><u>Non-Competitive</u></b>						
Non-Competitive Total:				\$ -		
Total Board Report:				\$ 3,514,444.87		

**IVY TECH COMMUNITY COLLEGE  
SPONSORED PROGRAM FUNDS  
July 1, 2022 THROUGH August 31, 2023**

	<b><u>Grants &amp; Contracts</u></b>
Total this Report	\$ 3,514,444.87
2022-2023 YTD-Total to Date	\$ 31,631,433.63
2021-2022 Fiscal Year-End Total	\$ 38,836,336.00
2020-2021 Fiscal Year-End Total	\$ 183,415,188.87
2019-2020 Fiscal Year-End Total	\$ 61,493,223.00
2018-2019 Fiscal Year-End Total	\$ 22,580,366.00
2017-2018 Fiscal Year-End Total	\$ 18,122,815.00
2016-2017 Fiscal Year-End Total	\$ 25,626,665.00
2015-2016 Fiscal Year-End Total	\$ 18,906,875.00
2014-2015 Fiscal Year-End Total	\$ 20,718,246.00
2013-2014 Fiscal Year-End Total	\$ 27,105,576.00
2012-2013 Fiscal Year-End Total	\$ 23,049,587.00

**November 1, 2022 THROUGH December 31, 2022  
Reconciliation**

**On SPA BR but not on GM BR**

<b>Grant #</b>	<b>Proposal #</b>	<b>Name</b>	<b>Amount</b>	<b>Notes:</b>
<b><u>Competitive</u></b>				
	S00002585	181 Lilly Brother 2 Brother 23-25	\$ 780,000.00	On Nov/Dec GM BR
	S00002441	901 NSF BPC	\$ 238,327.00	On July/August GM BR
	S00002609	151 READI-Industry 4.0 Training Lab	\$ 1,000,000.00	On Sept/Oct BR
	S00002587	181 USDOE TRiO 22-23	\$ 275,105.00	On Sept/Oct BR
	S00002599	182 American Water Franklin Lab 22	\$ 25,000.00	On Nov/Dec GM BR
	S00002467	201 IAC APS Library ComicCon 22-23	\$ 1,500.00	On Sept/Oct BR
	S00002616	201 IN*MaC ADVMAN Equip 22-23	\$ 2,000.00	On Nov/Dec GM BR
	S00002621	141 Delta Dental Clinic Supplies 23	\$ 4,000.00	On Nov/Dec GM BR
R03934	Systems Office	901 Strada Gateway Course Faculty	\$ 75,000.00	On Nov/Dec GM BR
R03871	Evansville	221 DWD Adult Education 22-23	\$ 82,868.00	On July/August GM BR
R03872	Evansville	221 DWD Adult Ed HSE Test Fees 22-23	\$ 1,150.00	On July/August GM BR

Competitive Total: \$ 2,484,950.00

**Non-Competitive**

Non-Competitive Total: \$ -

**Total: \$ 2,484,950.00**

**On GM BR but not on SPA BR**

<b>Grant #</b>	<b>Proposal #</b>	<b>Name</b>	<b>Amount</b>	<b>Notes:</b>
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**Competitive**

Note... Random Reminder... Lilly Endowment Inc. (the "Endowment") is not to be confused with Eli Lilly and Company Foundation (the "Founda

	S00002620	151 Dukes Scholarship 23-24	30,000.00	On Jan/Feb GM BR
	S00002643	201 NHRL Robotics Frankin JCAMP	10,000.00	On Jan/Feb GM BR
	S00002644	221 DWD ABE MYI increase 22-23	8,772.00	On Jan/Feb GM BR
	S00002651	901 Community Health Scholar 22 SO	6,900,000.00	On Jan/Feb GM BR
	S00002652	241 DWD Adult Ed 22-23 increase	31,727.00	On Jan/Feb GM BR
	S00002653	241 DWD HSE Test fee 22-23 increase	1,625.00	On Jan/Feb GM BR
	S00002654	181 SUB EmployIndy Accelerate ED 22	13,500.00	On Jan/Feb GM BR
R03763	S0000xxxx	111 SUB DOE TRIUNFOS IUN (increase)	100,000.00	On Jan/Feb GM BR

Competitive Total: 7,095,624.00

**Non-Competitive**

Non-Competitive Total: \$ -

**Total:** \$ 7,095,624.00

\$ 3,514,444.87 SP Report Total  
 \$ (2,484,950.00) items not on GM report but c  
 \$ 7,095,624.00 items on GM report not on S  
 \$ 8,125,118.87 GM report Total  
 \$ 8,125,118.87  
 \$ -

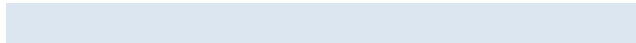
**BELOW GRANTS were on PREVIOUS GM Board Reports, but yet to be put on SPA Board Report...**

RTAL22	Lake	111 USDOE Talent Search 2022-2027	\$ 323,420.00	On Nov/Dec '21 BR
no R-fund yet	S00002531	131 AWS	\$ 15,500.00	On July/August GM BR
R03292	S00002551	Nina increase	\$ 218,869.00	On July/August GM BR
no R-fund yet	S00002562	171 UWWV Ed & Career 22	\$ 100,000.00	On Sept/Oct BR
no R-fund yet	S00002580	201 CEC Early Learning Coordinator	\$ 112,000.00	On Sept/Oct BR
no R-fund yet	S00002606	131 21st Century Scholars	\$ 2,000.00	On Sept/Oct BR
RSB23	S00002625	241 IEDC SBDC Core Fundung CY23	\$ 330,412.14	On Nov/Dec GM BR

**Agencies still needed in Banner...**

<b>Grant ID</b>	<b>Grant Title</b>	<b>Proposal #</b>
R03735	111 Conexus Catapult Program	
R03793	141 NCHS Nursing Expansion 22-26	
R03832	161 WorkMatters Don Wood Foundatio	
R03835	112 Northwest Health Nursing Sim	
R03839	141 NSF SUB NutraMaize STTR 2022	
R03843	163 Advanced Manuf Lab	
R03873	231 Baptist Health Pfau Hall 21-25	
R03890	201 IME Becas Scholarships	
R03901	131 Adult Welding Classes	
R03903	181 NUL IAAQLI ELEVATE 22-24	
R03913	901 Century Foundation SUB Lumina I	
R03925	221 Evansville Bar Association Paralegal Program Support 22	S00002573
R03935	181 Swipe Out Hunger IvyCARES Food Pantry 22-23	S00002604
R03945	151 Youth Career Connection	S00002633
R03946	151 NCIRPC READI-Industry 4.0 Training Lab	S00002609
R03954	182 American Water Franklin Flex Lab Equipment 22	S00002599
R03957	141 Delta Dental Fnd Clinic Supplies 22-23	S00002621

didn't start until January  
was risk - waiing on agreement  
was risk - waiing on agreement



in SP report  
P report

J0277370 EJD will add to next SPA Bd rpt

??? Notes Re Nina Increase.... Banner FRAGRNT needs updated/ shows

Budget (FRIGITD) Increase would only be

risk waiing on agreement



DISBURSEMENTS OF \$100,000.00 AND OVER  
FOR THE MONTH OF JANUARY 2022

<u>Authorization for Disbursement</u>	<u>Amount of Disbursement</u>	<u>Approved Vendor</u>	<u>Transaction Date</u>	<u>Reference Number</u>
I. Article VIII Contracts and Other Documents Approval and authorization of the Board.	County and State Taxes	1,446,769.49	PNC	1/4/2023 J0280713
	Life & LTD	183,643.16	The Standard	1/4/2023 J0280747
	Rx Payment	421,162.28	CVS	1/4/2023 J0280772
	Reimbursement for Health Ins. Claims	966,106.08	Anthem	1/6/2023 J0280854
	FICA/MQFE/Federal Taxes	2,045,997.57	PNC	1/6/2023 J0280887
	Retirement	1,304,701.39	Transamerica	1/10/2023 J0280979
	Rx Payment	316,659.82	CVS	1/10/2023 J0280983
	Rx Payment	234,864.66	CVS	1/20/2023 J0281314
	FICA/MQFE/Federal Taxes	2,203,056.52	PNC	1/20/2023 J0281347
	Retirement	1,346,847.09	Transamerica	1/23/2023 J0281436
	Rx Payment	350,712.99	CVS	1/24/2023 J0281455
	Reimbursement for Health Ins. Claims	1,894,109.63	Anthem	1/27/2023 J0281602
	Health Savings Account	2,936,812.09	Chard Snyder	1/30/2023 J0281644
	Rx Payment	269,969.56	CVS	1/31/2023 J0281711
	Reimbursement for Health Ins. Claims	443,652.00	Anthem	1/31/2023 J0281793
	Health Savings Account	102,800.00	Chard Snyder	1/31/2023 J0281797
II. Article IV. Officers of the Board. Section 5. Treasurer. Article VIII. Execution of Contracts and other Documents. Section A. Approval and authorization of the Board.	None in January			

DISBURSEMENTS OF \$100,000.00 AND OVER  
FOR THE MONTH OF JANUARY 2022

<u>Authorization for Disbursement</u>	<u>Amount of Disbursement</u>	<u>Approved Vendor</u>	<u>Transaction Date</u>	<u>Reference Number</u>
III. Reported to the Board of Trustees under \$500,000. Utilities	136,317.43	BPTS	1/1/2023	J0278713
Apprenticeship Contract Expense	152,648.10	Lake County Electricians Joint Apprenticeship and Training	1/4/2023	!0295510
Utilities	284,150.98	BPTS	1/4/2023	J0280776
Purchasing Card Payment	201,899.89	PNC	1/4/2023	J0280777
Equipment Replacement	100,206.00	Kevco Construction LLC	1/5/2023	!0295606
Workday Consulting	306,000.45	Cognizant Technology Solutions US	1/9/2023	!0295776
Apprenticeship Contract Expense	122,631.00	Indiana/Kentucky Council of Carpenters	1/9/2023	2740254
Utilities	302,925.05	BPTS	1/9/2023	J0280949
Apprenticeship Contract Expense	421,999.04	Indiana/Kentucky Council of Carpenters	1/11/2023	2740450
Apprenticeship Contract Expense	273,043.99	Louisville Electrical JATC	1/11/2023	2740453
Apprenticeship Contract Expense	408,758.15	Plumbers & Pipefitters Local 502	1/11/2023	2740457
Utilities	151,009.93	BPTS	1/11/2023	J0281033
Digital Course Materials	237,690.86	Barnes & Noble Education Inc	1/17/2023	!0296241
Insurance Consulting	184,000.00	Willis Towers Watson Midwest Inc	1/18/2023	!0296456
Apprenticeship Contract Expense	154,036.50	South Bend & Vicinity Electrical JATC	1/18/2023	2740751
Utilities	196,913.80	BPTS	1/20/2023	J0281319
Utilities	100,666.81	BPTS	1/23/2023	J0281428
Licensed Software	391,666.67	Blackboard Inc	1/24/2023	!0296792
Facilities Planning	113,632.50	American Structurepoint Inc	1/25/2023	!0296904
Student Loan Default Prevention	169,500.00	Loan Science SC, LLC	1/25/2023	!0296939
Cleaning Services	155,923.67	Nishida Services Inc	1/25/2023	!0296947
Employee Health Incentive Platform	100,526.40	WellRight Inc	1/25/2023	!0296975

Construction - Columbus Facility Replacement	497,542.64	Pepper Construction Company of Indiana	1/26/2023	!0297065
Salesforce Implementation Support	185,735.75	Cloud For Good Holdings Inc	1/30/2023	!0297229
Construction - Hamilton County Nursing Lab	108,389.57	Electric Plus Inc	1/30/2023	!0297235
Licensed Software	336,820.32	ServiceNow Inc	1/30/2023	!0297292
Student Retention Consulting	187,750.00	Strada Collaborative Inc	1/30/2023	!0297302
Apprenticeship Contract Expense	146,119.35	Ironworkers Local 22 Apprenticeship	1/30/2023	2741736
Building Lease - Valparaiso	134,315.56	Indiana University	1/31/2023	!0297394

DISBURSEMENTS OF \$100,000.00 AND OVER  
FOR THE MONTH OF JANUARY 2022

IV. Approved by the Board of Trustees over \$500,000.	Classroom Tools	534,456.17	Williams Crow Inc	1/5/2023	!0295636
	Apprenticeship Contract Expense	725,894.91	Indiana/Kentucky Council of Carpenters	1/10/2023	2740375
	Bond Interest Payment	4,156,400.95	US Bank	1/20/2023	J0281329
	Apprenticeship Contract Expense	580,104.45	Indiana/Kentucky Council of Carpenters	1/30/2023	2741735



**Active Grant Breakdown:**

(159) Competitive Grants: \$77,214,984

(25) Non-Competitive Grants: \$178,148,909

**(184) Total Active Ivy Tech Grants: \$255,363,893**

*Due to space limitations, only an illustrative sample of awards and submissions are described below.*

**Grants Awarded During Period (14 - \$8,125,119)**

(14) Competitive Grants: \$8,125,119

(0) Non-Competitive Grants: \$0

**Bloomington** and **Evansville** received additional funding for each campus's Indiana Department of Workforce Development Adult Education grant programs. The combined \$42,124 funding increase will support the following programs: integrated education training, the workforce education initiative, and high school equivalency testing at the Bloomington campus, and adult basic education programming at the Evansville campus

**Indianapolis** received a \$500,000 grant from the Salesforce Foundation. Funding will be used to expand the Ivy+ Career Link model within the School of Information Technology that will lead to enhanced engagement with IT employers and community partners, employability for IT students, and placement in internships, apprenticeships, jobs, and further education for IT students.

**Kokomo** received a \$30,000 award from Dukes Healthcare Foundation of Miami County for student scholarships for the 23-24 academic year.

**Grants Submitted During Period (9 - \$3,647,466)**

(9) Competitive Grants: \$3,647,466

(0) Non-Competitive Grants: \$0

**Systems Office** submitted a \$2,662,563 request to the U.S. Department of Labor Nursing Expansion grant program. If awarded, the grant funding would establish a partnership between Ivy Tech and Franciscan Health to provide increased clinical experiences for students enrolled in the Licensed Practical Nurse program.

**Muncie** submitted a \$183,617 proposal to Family and Social Services Administration (FSSA) to leverage current student resources and incorporate some of the components from the initial collegiate recovery proposal to create an additional layer of support for current and future students.

**Proposals Declined During Period (2 – \$377,637)**



**IVY TECH**  
COMMUNITY COLLEGE

# President's Report



# Student Spotlight

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**Sarah Crespo**  
**Ivy Tech Bloomington**





# Congratulations, Chancellor Vaughan!





# School Spotlight



# April School Spotlight: School of Arts, Sciences, and Education



- Remains an entry point into higher education for undecided students
- Offers the Indiana College Core (ICC), Transfer Single Articulation Pathways (TSAPs), and Guaranteed Admissions Programs
- Supports all other academic programs





# May School Spotlight Rotation I: Skills Training

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- Renaming, Non-Credit to, “Skills Training”
- Measuring offerings in *units*, not credits
- Sub-categories that address occupational, employer, pre-college, and personal skills



# May School Spotlight Rotation II: Nursing

- **87** first time ever offered expansion seats, 117 subsequent offerings of expanded seats
- **369 total seats** created through Summer '23 (327 first time ever offered expansion seats and 42 subsequent offerings of expanded seats)
- We will ultimately create **more than 600** seats when counting retained seats





# May School Spotlight Rotation III: Advanced Manufacturing

- New Supply Chain Automation Technician CT, \$1.6 million grant from Strengthening Community Colleges
- Semiconductor CT ready for delivery by Fall 2023
- Deep talent pipeline partnerships to be announced with large employer



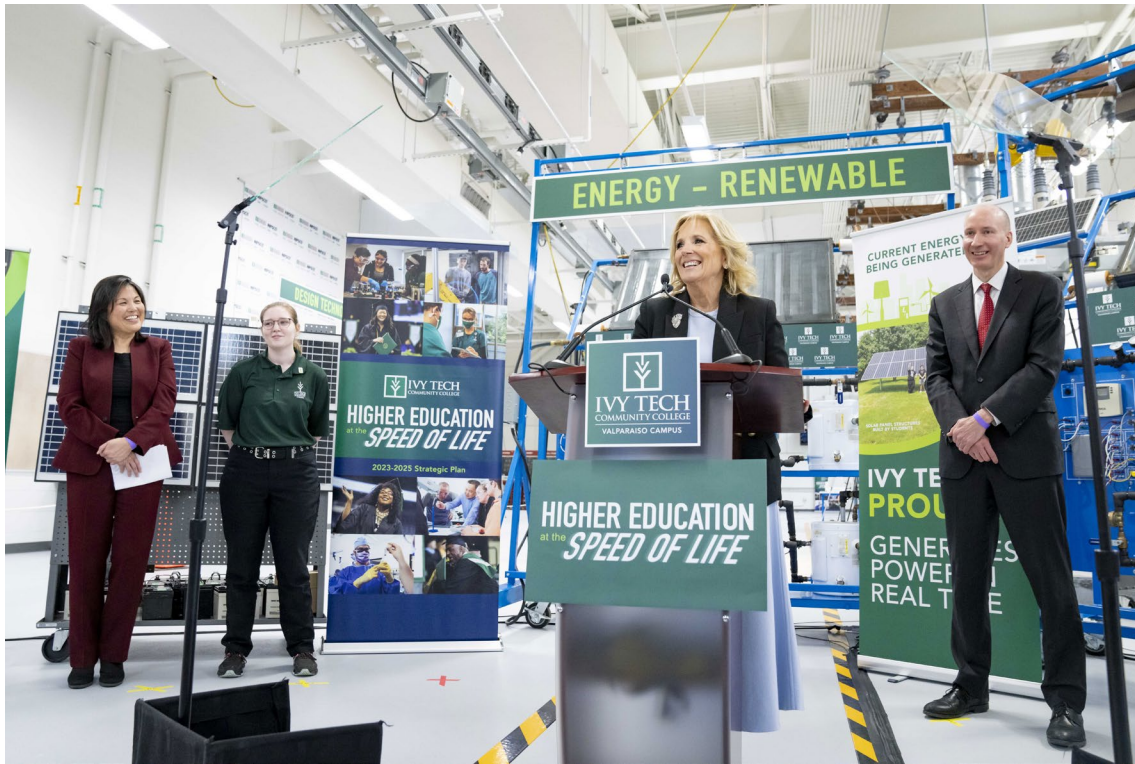


# Statewide Events

# Student Leadership Conference



# Dr. Biden visits Ivy Tech Valpo



# Ivy Tech Day at the Statehouse







# One Summit: March 29<sup>th</sup>-31<sup>st</sup>



# AACC Annual Conference

- Focuses on innovation and evidence-based strategies designed to improve student outcomes
- More than 2,000 faculty, leaders, federal agency and foundation representatives, and vendors converge to examine trends and provide solutions to issues facing community colleges





# Campus News and Statewide Partnerships



# Pfau Hall Groundbreaking-Sellersburg



# Madison EMT Expansion

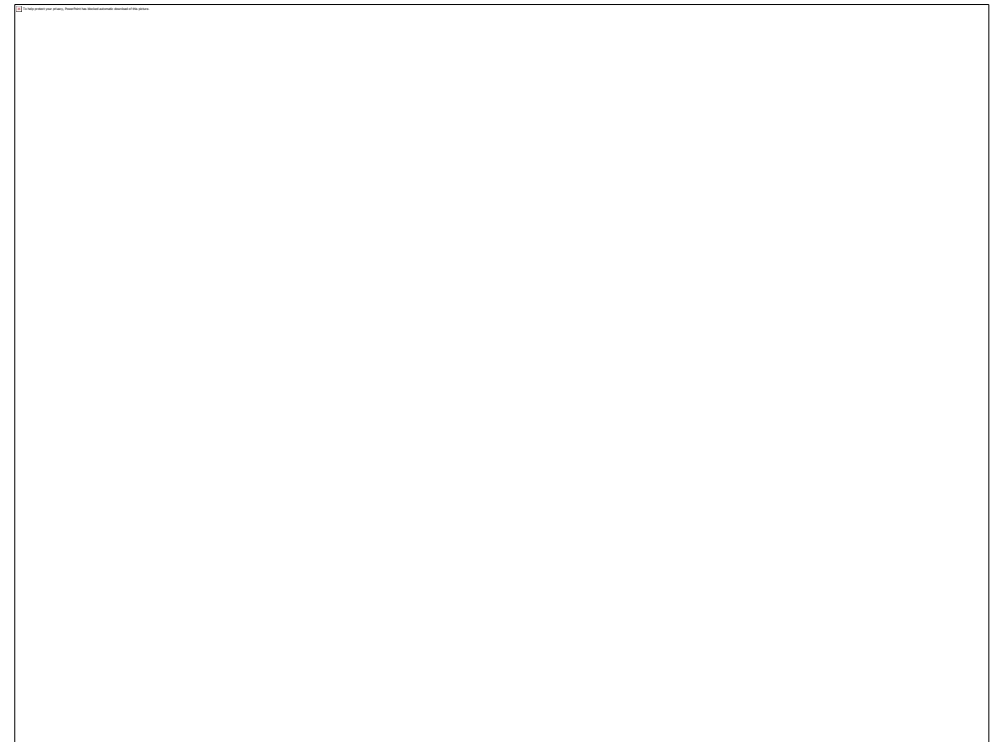
- Allows prospective EMTs and paramedics to practice hands-on training in real-life situations
- New lab includes a simulated apartment and ambulance simulator adjacent to a versatile training classroom



# Ivy Tech and Purdue Global Update



- Reduced pricing approved for Ivy Tech associate degree transfers from \$280 to \$220 per quarter credit hour, 'scholarship' being explored.
- Exploring shared workforce alignment goals and positioning

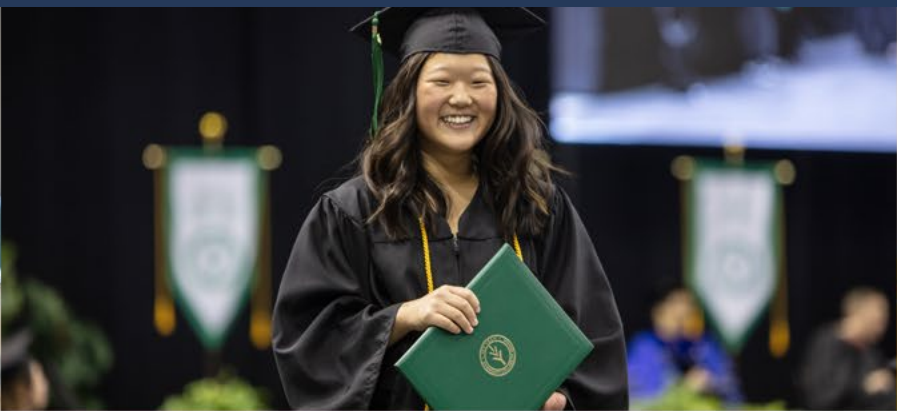




# TechPoint Partnership

- **41,000 new net tech workers needed by 2030 supported by Ivy+ IT Academy**
- Launched March 13 at Muncie campus in-person and online
- Existing partnerships with Microsoft, Amazon, Salesforce and more





IVY TECH  
COMMUNITY COLLEGE

# HIGHER EDUCATION at the *SPEED OF LIFE*







# Goals

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**50,000**  
ANNUAL  
COMPLETIONS

**5% INCREASE**  
IN STUDENT  
**RETENTION**



**↑↑↑ INCREASE**  
ENROLLMENT  
TO **190,000**



**60%** OF GRADS  
EARNING ABOVE  
MEDIAN WAGE

## Strategic Plan Metrics



# April is... Community College Month!



# IVY TECH DAY

Give. Grow. Go. | April • 11 • 2023



IVY TECH  
FOUNDATION

**APPOINTMENT OF CAMPUS BOARD TRUSTEES**

**RESOLUTION NUMBER 2023-11**

**WHEREAS**, the Evansville, Indianapolis, Kokomo, Lafayette, Richmond and Terre Haute Campuses have recommended individuals to serve on their campus Boards.

**WHEREAS**, these Campus Boards request the State Trustees appoint those persons and that the recommended candidates meet all the attributes and expectations delineated in Resolution Number 2008-53.

**NOW THEREFORE BE IT RESOLVED**, the individuals listed on the attached Exhibit A are hereby appointed as campus trustees for Ivy Tech Community College of Indiana – Evansville, Indianapolis, Kokomo, Lafayette, Richmond and Terre Haute effective immediately.

**STATE BOARD OF TRUSTEES  
IVY TECH COMMUNITY COLLEGE  
OF INDIANA**

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**Stephanie Bibbs, Chair**

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**Kim Emmert O'Dell, Secretary**

**Dated April 6, 2023**

**Exhibit A  
Resolution 2023-11**

**EVANSVILLE CAMPUS**

<b><u>Name</u></b>	<b><u>Constituency</u></b>	<b><u>Expiration of Term</u></b>
Roland Shelton	Commerce	5/1/2026

**INDIANAPOLIS CAMPUS**

<b><u>Name</u></b>	<b><u>Constituency</u></b>	<b><u>Expiration of Term</u></b>
Ryan Chelli		6/30/2026
Darrick Collier		6/30/2026

**KOKOMO CAMPUS**

<b><u>Name</u></b>	<b><u>Constituency</u></b>	<b><u>Expiration of Term</u></b>
Chet Fincher	Labor	6/30/2026
Jim Tidd	Manufacturing	6/30/2026
Steve Edwards	Education	6/30/2026

**LAFAYETTE CAMPUS**

<b><u>Name</u></b>	<b><u>Constituency</u></b>	<b><u>Expiration of Term</u></b>
Stephen Snyder	Labor	6/30/2026
Kathy Vernon	Commerce	6/30/2026
Dr. Scott Hanback	Education	6/30/2026

**RICHMOND CAMPUS**

<b><u>Name</u></b>	<b><u>Constituency</u></b>	<b><u>Expiration of Term</u></b>
Jason Troutwine	At Large	6/30/2026

**TERRE HAUTE CAMPUS**

<b><u>Name</u></b>	<b><u>Constituency</u></b>	<b><u>Expiration of Term</u></b>
Dr. Thomas Balitewicz	Education	6/30/2026
Justin McKain	Agriculture	6/30/2026
Casey Schroepel	Manufacturing	6/30/2026
Gerald Beauvelet	Manufacturing	6/30/2026